



northern rock foundation  
review 2003–2006



*Simon McCabe of Foodchain, funded in 2006 under Prevention.  
© Simon Veit-Wilson*



# review

## 2003–2006

### Contents

About Northern Rock Foundation	3
Chairman's statement	4
Director's review	6
Looking back	11
■ Making the money go round	14
□ How about a loan?	17
■ Thinking outside the box	18
■ Building the best	21
■ A richer cultural life	23
□ The future of the Writer's Award	25
■ Life in the round	26
■ Domestic violence	30
■ Positive solutions	32
□ Penal reform	35
■ Getting better	36
Staff matched giving 2006	38
2006 approved grants and loans	41
Grant analysis 2003–2006	61
2006 summary financial statements	67
Trustees and staff	70
Programmes and activities from 2007	72





# About Northern Rock Foundation

The primary objectives of Northern Rock Foundation are to tackle disadvantage and to improve quality of life in our area. We support causes in Cumbria, Northumberland, Tyne and Wear, County Durham and the Tees Valley.

The Foundation is an independent grant-making organisation. We were formed in 1997, when Northern Rock Building Society converted to a plc. We receive, by covenant, 5% of Northern Rock plc's pre-tax profits each year. The Foundation is fully independent of Northern Rock plc and our own Board of Trustees determines our policies.

This review includes a summary of our accounts for 2006. A full set of our audited accounts is available from our office, or on the Foundation's website.

This review looks back on our grant programmes that ended in 2006. Information about our current grant programmes and other activities is shown on page 72; further information is available on our website, or by contacting our office.

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*Sitting on the Fence II, David Reekie, 2005, purchased by Shipley Art Gallery, Gateshead, through the Northern Rock Foundation Craft Acquisition Fund.*

## Chairman's statement

The Foundation is now coming up to the end of its first decade of activity. Cumulatively it has invested, or is in the process of investing, upwards of £150 million in the people and causes of North East England and Cumbria. The Foundation's aim has been to contribute towards a better quality of life for the people of the region. In so doing, we are proud to have assisted in the formation of what have become some of the region's new cultural icons. But we are also greatly pleased to have focused mainly on helping benefit some of those who are at a disadvantage – whether through disability, or abuse, or those who have themselves offended, or those simply struggling to escape from poverty of one kind or another – benefits which most of us take for granted.





**Alastair Balls**

The stewardship of this funding places upon us a heavy responsibility, which is at once both challenging and exciting. We have used the opportunity to set up a variety of innovative and pioneering initiatives,

such as in the areas of domestic abuse or reducing crime and reoffending, or in fields of social enterprise, such as assisting access to finance by way of credit unions. We have also been able to afford to be generous by spreading our investment over a wide range of charitable bodies running activities for groups including disadvantaged young people, those experiencing mental ill-health or those finding difficulty moving into work, to organisations providing better community facilities.

We recognise, however, that towards the end of our first decade, the landscape has changed in some respects. Activities we initiated have been taken up by others in both the public and private sectors. Some problems have receded whilst others have grown in prominence. Accordingly, through 2006, we undertook an in-depth review with a broad range of parties to consider what had been achieved so far, what new problems had arisen and what our challenges would be for the future. The result has been a partial but not a radical change of emphasis in the areas we are targeting with our grants, but greater emphasis on research and dissemination on these target subjects in conjunction with our partners; a commitment

to act in an advocacy role where we can make a positive contribution on behalf of third sector; and a decision to continue to use our resources to provide leadership and management training for voluntary organisations. We will go on listening to others to discern the major and emerging social challenges in the region, and we will endeavour to keep under review how best we can make a difference as we must.

In all this we must recognise the remarkable generosity of our benefactor, Northern Rock plc, which enables our work to take place. The plc's initial commitment to the Foundation and its continued and growing success as a commercial body has lifted the covenant to us year by year. On behalf of ourselves, our partners and their beneficiaries, we owe them a resounding declaration of thanks.

I chair a Board of 10 Trustees who come from a wide range of occupations and backgrounds, all of whom are greatly enthusiastic about the Foundation's work, and who would all wish to join with me in demonstrating our appreciation yet again for the professionalism, imagination and commitment which are the hallmarks of our staff team and the Foundation Director, Fiona Ellis, in particular. We are already one of the ten largest charitable benefactors in the UK, and our positive reputation for innovation and progressive thinking now has a national and international profile, thanks to Fiona and her staff. Together with you, our partners, we, Trustees and staff, are now looking forward to responding to the insights and challenges of this our tenth year and beyond.

**Alastair Balls**

*North East Southern African Society,  
funded in 2006 under Basics.*

© Simon Veit-Wilson

## Director's review

*Philanthropy is commendable, but it must not cause the philanthropist to overlook the circumstances of economic injustice which make philanthropy necessary.*

Martin Luther King, Jr.



Fiona Ellis

With his usual wisdom, Martin Luther King kindly but firmly reminds philanthropy and those who work for philanthropic organisations of their place in the great order of things. In just a few words he

prompts us to balance the need to alleviate the circumstances of those enduring disadvantage with the need to address underlying causes. That's a theme that the more thoughtful and progressive charitable foundations return to again and again. It's also something Northern Rock Foundation's founding trustees built into our original principles. Inevitably, in our early years we've concentrated on addressing immediate needs first and only looked at underlying causes with our second wind. That is going to change since we conducted a huge, ambitious and demanding programme review of our previous work. We found that the appetite for us to look at primary causes of social injustice and to promote better thinking about resolving them was enormous among grant applicants, expert commentators, local politicians and public sector colleagues. Any reticence we had about asserting ourselves in this way was quickly washed away by the enthusiasm with which our tentative suggestions about changing our role were met. With the full support of our Trustees,

the Foundation now plans to be a more active advocate on behalf of the sector in which we work, and a ruffler of feathers, promoter of ideas and critic of weak institutions and thinking.

But how do we do this? Grant recipients and those not working in philanthropy often comment on the size of our resources and how much we must be able to achieve with them i.e. with all that money how come everything hasn't been fixed? My immediate response is that if money were the solution to social problems, we wouldn't have any – as we're the sixth richest economy in the world. But things are much more complicated. Philanthropy has had some notable successes – we have had some ourselves, great and small. But we need to retain a sense of perspective if we are not to have unrealistic expectations.

Some commentators look at the legacies of the great philanthropists and ask why we modern ones have not done as much. Andrew Carnegie, for example, built 2,509 libraries in the English-speaking world. A handful were endowed, but the rest relied on agreements by the host towns to fund their running costs. Between 1881 and 1917 Carnegie spent over £28 million building his libraries. In today's money, a conservative estimate suggests that would equate to £23 billion. And that was just his library programme! Not many philanthropists have that sort of resource these days. The Calouste Gulbenkian Foundation, once the builder of



theatres for universities, libraries and galleries all over the UK, is now a much smaller financial resource (though it makes its more limited grants budget work hard). The Rockefeller Foundation, once one of the world's biggest, was an early investor in the green revolution and in developing disease management for hookworm, malaria and yellow fever; now it has only \$100 million per year – about £50 million – with which to deal with the problems of the modern world. According to reports, there might be more philanthropy about but it's not as rich as it used to be and that means it has to work harder, smarter and together with others.

Although working with partners can be laborious, slow and often frustrating, it's now the only way to get things done. Foundation resources, even the most generous, are simply too small to make a significant, earth-tilting difference by themselves. If we ever get above ourselves we do well to remember that, for example, the NHS budget is around £60 billion a year.

Grant-making for change is an art, not a science. Try as we may, it is not always easy to predict where successes will come and when. We began to invest heavily in work on domestic violence some six years ago. It had fairly rapid outcomes in terms of police practice but only on a modest scale and only locally. We had to wait six years and make much greater investment to see real results. Then, as 2006 drew to a close, Northumbria Police launched a brilliant and passionate campaign against domestic violence. Their interest has sparked extensive newspaper coverage, real changes in practice and the promise of greater influence nationally. We can't and would not claim to be wholly responsible for this interest but we know we helped. We are part of the growing movement to reveal the extent and nature of domestic violence. We know that our partnership work with public and voluntary sector colleagues and indeed fellow grant makers like Comic Relief has really begun to 'make a difference' and without any one of us possibly it might not be successful.

*The Starfish Group based at Prism Arts in Cumbria, funded in 2005 under Basics. © Simon Veit-Wilson*







Yet there are other investments of which we had high hopes and whose beginnings augured well, but which have failed to deliver the results we sought. Thinking about them makes us realise that a good idea, a good plan and a fair wind are not enough. Real change is more likely to come about when a coalition of interests and the all-important right timing combine. Inventive, unusual or unpopular ideas might well prove profoundly influential but you may have to wait and agitate for a long time before you see any results. That, of course, is what independent philanthropy is uniquely able to do.

It's particularly galling when philanthropic organisations invest in promising solutions to social problems, find things that work, but cannot persuade those in power to adopt them. The voluntary and community sector is rather good at devising ways to work with, for example, very disaffected young people. But when those schemes are offered to local or central government they are often ignored altogether or, worse, butchered and delivered with just enough resources to disappoint. Sadly, that means that the need for philanthropy to patch and shore up an ailing and inequitable society goes on, but it doesn't mean we give up on developing good ideas; we just pull back, review our position and return with a different set of arguments or to a new audience.

One thing we were clear about during our review was that we wouldn't change things for the sake of it, but we would learn from what we'd done well and from what was less effective. That theme is carried through the main part of this four-year report, called 'Looking Back', in which Phyllida Shaw, our *Rock Reports* journalist, seeks to present

some of what we've done and learned. We are committed, going forward, to continuing our arguments on behalf of the sector for the adoption of good ideas, to supporting both new ideas and approaches that are well proved, to working with willing partners in the public and voluntary sectors, and to being a nagging voice in the ear of power until it gets the message. We can do this because of the devotion of our staff and the enthusiasm of our Trustees, so I cannot finish without noting some departures. Last year Lisa Coultas, who ably supported our grants team, returned to Northern Rock plc, and Steph Hutchinson became the first employee to retire. We have recruited new people to replace them and have added to our staff strength in order to improve our service to all.

We were sorry to lose Leo Finn who had been a Trustee since the Foundation began and who served as our third chairman. In his previous incarnation as Managing Director of Northern Rock Building Society and then Chief Executive of Northern Rock plc, he was very much our founder and shaped the Foundation's early principles. Happily, Alastair Balls, who was appointed to succeed him, joined us before our review ended and so was able to get the measure of us quickly. In December, our longest serving trustee, Dorothy, Lady Russell, retired. She had graciously extended her time with us and had given over nine years of loyal commitment. We will miss her good humour and her common sense very much. Finally, Barbara Dennis left the Board early in 2007, but we're pleased to be working with her on other projects.

**Fiona Ellis**

*Charles Takura Dube – helped into work by Northumbria Churches Training Consortium's refugee employment project, a recipient of grants in 2004 and 2005 under Money and Jobs. © Simon Veit-Wilson*

*Georgina Goodman's installation at English Heritage's  
2004 Fashion at Belsay, funded under Aspiration.*

© Keith Paisley





# Looking back







# Looking back

Annual reviews can give the impression that an organisation moves forward in neat, 12-month strides but, as every employee and volunteer knows, progress is rarely as even as that. External events, changes in personnel and the accumulation of knowledge all influence the style and pace of progress and this is as true for Northern Rock Foundation as it is for any organisation. From time to time, therefore, it makes sense to break out of the routine of annual snapshots and take a longer view.

The Foundation's last multi-year review looked at the challenges and achievements of its first five years (1998–2002). In 2003, it launched a new set of grant programmes: Aspiration, Basics, Better Sector, Culture Capital, Exploration, Money and Jobs, and Prevention. These remained in place until the end of 2006, distributing a total of £76 million to 1,314 applicants. Observant Foundation watchers will have noticed that two of the programmes changed the names they had been given in 2003. Culture Capital started life as Buildings to Inspire and Delight and Regeneration became Money and Jobs. In both cases, the name was changed to reflect, more accurately, what the Foundation wanted to fund and to attract the attention of potential applicants.

In common with many 21st-century grant-making trusts, the Foundation spends most of its money on organisations that apply to the advertised programmes, but it also sets aside funds to commission research and to test new ways of working. These special initiatives enable it to learn more about some of the chronic challenges facing Cumbria and North East England and to work with other interested parties to address them. Between 2003 and

2006, the Foundation spent £10 million on three special initiatives: Domestic Violence (which continues to 2011), Tackling Reoffending, and Training and Capacity Building. Occasionally, the Trustees receive persuasive proposals which, while in line with the Foundation's objectives, do not quite meet the programme criteria. In the period covered by this review, the Trustees approved 21 exceptional grants worth a total of £5.7 million.

Every programme and special initiative has a manager, but no one works in isolation. The exchange of information and ideas ensures that staff and Trustees are continuously increasing their knowledge and understanding of each other's work and looking for the most effective ways to fulfil the Foundation's objectives.

The following pages look back at the highlights and trends of the past four years and offer an insight into how the Foundation is working to tackle disadvantage and improve the quality of life in Cumbria, County Durham, Northumberland, the Tees Valley and Tyne and Wear.

**Phyllida Shaw**

*A cycling scheme run by Sunderland's Pennywell Youth Project, funded in 2004 and 2006 under Prevention.*

© Simon Veit-Wilson

## Making the money go round

Between 2003 and 2006, the Money and Jobs programme made 164 grants worth just over £12 million to address the complex challenge of getting more money into the local economy and making it circulate.

‘There are certain parts of Cumbria and the North East where the local economy is at a very low ebb,’ explains programme manager Richard Walton. ‘There are few jobs, people have little money to spend and it’s hard for local businesses to thrive. What money does come into the community tends to leave again pretty quickly, as people shop elsewhere and pay off their debts. The New Economics Foundation describes it as “a leaky bucket”. What we’ve been trying to do is plug some of the leaks.’ Strategies have included investing in training for employment, local enterprise and affordable alternatives to high-interest loans, such as credit unions and community development finance initiatives.

One of the interesting findings of last year’s consultation on the Foundation’s priorities was the ambivalence of some people towards Money and Jobs. In their view, boosting the local economy was the responsibility of local government and the Regional Development Agencies and it should not be a priority for the Foundation. The reason it was, and remains so, is that Trustees and staff are convinced that the voluntary and community sector has a unique role to play in local economic regeneration.

‘Large bureaucracies find it very difficult to deal with people they define as hard to reach,’ Walton argues. ‘Voluntary sector organisations are, more often than not, set up by people with personal experience of the need they are trying to meet. This makes them much

more effective at attracting, working with, motivating and empowering people in the most disadvantaged circumstances. They are just much better than government at making things happen at a neighbourhood level.’

Between 2003 and 2006, Money and Jobs spent £3.7 million on projects categorised as ‘training into work’. An example of this, in 2006, was a grant of just over £116,000 awarded to the WM Morrison Darlington Enterprise Trust. This charity was set up by the founder of Morrison Supermarkets, 20 years ago, to help unemployed people into work, either as employees or by setting up their own businesses. Originally based in Bradford, the Trust now operates from offices next to Morrison’s, in Morton Park, Darlington. Residents of the town’s most deprived wards are being supported to research job opportunities in the local press, on the internet, and through the Trust’s contacts with local employers; they receive help in making applications and strengthening their interview techniques; there is funding for training courses and for the childcare and travel costs involved in training and attending job interviews.

One of the challenges for the voluntary sector in Cumbria and the North East is how to help people move on. ‘Many organisations are great at attracting people in the first place, supporting them through training and building confidence, if that’s what’s needed,’ says Walton, ‘but they are not so good at making those vital links



with employers, so that all the work they have done actually leads somewhere.'

Development Trusts received £2.4 million partly to provide that link. Amble Development Trust is one of the longest established and has received six grants since 1999. Berwick-upon-Tweed Community Development Trust is one of the region's newest. England's most northerly borough is also one of the most sparsely

populated. Tourism is a key player in the local economy, but that means that jobs are often seasonal and poorly paid. In 2003, a Market Towns Initiative 'health check' highlighted the lack of a local delivery body committed to the regeneration of the borough. The new Trust was constituted as a charitable company and publicly launched in March 2005.

*Money Answers South Tyneside.*  
© Simon Veit-Wilson



By the time it applied to the Foundation, in 2006, it had some 70 members ready to champion ‘the economic, social and environmental needs of the people of Berwick, Tweedmouth, Old Spittal and Scremerston’. It had taken out a lease on Berwick’s former Job Centre (renamed the William Elder Building) and had run three small-scale arts festivals, but it had no paid employees. Recognising the organisation’s potential, and the support it had from the Northumberland Strategic Partnership, the Foundation awarded a grant of £60,000 towards the employment of a director and project officer, for two years.

Debt and welfare advice was originally part of the Basics programme but was transferred to Money and Jobs in 2005. The two programmes made 50 grants in this category worth £3.5 million. One of the more challenging proposals of 2006 came from Citizens Advice Bureaux – Northern Region, for a project called Reducing Offending Through Advice (ROTA). ROTA received two grants, in the same year, totalling just over £400,000.

Almost three quarters of prisoners in the UK are receiving benefits when they are convicted, half come from homes with serious debt problems and a third have been homeless prior to conviction. Good legal and welfare-related advice for prisoners and their families can reduce the rate of reoffending.

ROTA is a partnership of the Legal Services Commission, North East, the North East Prison Service and Citizens Advice Bureaux – Northern Region. Financially supported by HM Treasury’s Invest to Save programme, it helps prisoners to manage their finances during and after their sentence and to retain or terminate tenancies. It provides advice on welfare benefits, and

supports prisoners to go back to a former employer or to find a new job and if they are homeless, to find somewhere to live. ROTA is currently operating in the prisons and family centres at Deerbolt Young Offenders’ Institute (Durham), Holme House (Stockton), HMP Acklington and Castington Young Offenders’ Institute. The Foundation supported this project not just because of the immediate benefits to prisoners and their families, but because – if it is an approach that works – it could be developed and used elsewhere.



*Amble Development Trust in Northumberland supports local fishermen. © Simon Veit-Wilson*

The Foundation has a long-standing commitment to helping people to get out of debt, not least through its support for credit unions and CDFIs. Money Answers South Tyneside, which received a grant of £200,000 in 2005, is one example. It enables people to consolidate their debts and to pay the money back at a fair rate of interest. For anyone trapped in a cycle of debt, paying extortionate rates to money lenders, this kind of service can be a real breakthrough.



## How about a loan?

Sometimes loans are a better solution to organisations' financial needs than grants. Those that earn income, those needing to plug gaps while waiting for promised funding and those seeking larger investments for capital projects can all benefit. That's why, in 2003, the Foundation launched a scheme to offer loans in addition to its grant programmes. Organisations may apply for loans of £5,000 to £500,000 for up to five years, with flexible payment terms and arrangements. Once repaid, the funds can be recycled into further loans. Since 2003 the Trustees have made 15 loans totalling over £3 million. The scheme runs in partnership with Charity Bank.

St Simon's Community Project helps people from Tyne Dock and Simonside in South Tyneside get into work. These areas were badly affected by the decline in the ship-building industry and the closure of one of the North East's largest pits. The organisation had successfully won funding from the European Social Fund and the Single Regeneration Budget. But changing funding regimes and tight budgets meant the organisation had to refocus its business planning. Part of the problem arose because European monies are paid in arrears, and often delayed. The Foundation, as well as making a grant, agreed to offer a loan facility of £20,000 to SSCP to cover short-term cashflow problems. In the end it took up £10,000, which was repaid once the money it was owed came in.

### Loans awarded 2003–2006

Organisation	Amount (£)
<b>2003</b>	
Anybodycan Ltd	15,000
The Lazarus Centre	15,000
<b>2004</b>	
St Simon's Community Project	10,000
Age Concern South Lakeland	175,000
St Mary's Parish Centre Trust	365,000
Weardale Railway Trust Limited	418,000
<b>2005</b>	
North East Enterprise Bond	1,000,000
<b>2006</b>	
Great North 2000 Credit Union	30,000
Castle Street Centre Association	40,000
Greater Morpeth Development Trust	60,000
Wearside First Credit Union	75,000
Great North 2000 Credit Union	125,000
Northern Youth Venture Fund	250,000
Street North East	250,000
Community Loan Fund for the North East	300,000
<b>Total</b>	<b>3,128,000</b>

The Foundation has also experimented with targeting loan schemes to address particular needs. *Building Better Lenders*, launched in July 2006, invited community development finance institutions and credit unions to bid to a £1,000,000 fund. Five were selected to receive interest-free loans to be repaid to the Foundation during, or at the end of, the next five years. The loans will help improve financial opportunities for individuals, community organisations and businesses in disadvantaged parts of North East England and Cumbria.

**Rob Williamson**

## Thinking outside the box

There is no shortage of ambition among applicants to the Foundation, but it is usually related to a current project. The Exploration programme was launched, in 2003, to fund the research and development of new ideas. The Trustees braced themselves for a flood of ground-breaking ideas, but it never came.

The fact is that most voluntary sector organisations are too preoccupied with the day-to-day business of delivering services to find time to think ‘outside the box’. The Foundation also recognised, early on, that because this was a new programme, there were no previous examples of funded activity to which applicants could refer.

‘Nobody could point to the 2002 annual review and say “Ah! That’s what they mean,” because we hadn’t had a research and development programme before,’ explains Rob Williamson, director of policy and communications and manager of Exploration. ‘By 2005, though, we were getting much better applications and in 2006, the programme was over-subscribed for the first time.’

An early example of the kind of proposal the Foundation was looking for came from DFW Adoption. Based in Durham, but operating throughout the North East, this charity finds adoptive parents for children and supports the adults and children in the early stages of the adoption process. DFW Adoption applied for a grant to learn more about how birth parents and adoptive parents might work together, for the benefit of the child. The organisation had been struggling to secure funding for what was seen as a speculative project. The breakthrough came when both the Foundation



*ippr north publications. © ippr*

and BBC Children in Need recognised that a grant could benefit not only DFW Adoption, but the adoption sector more broadly. Together they provided £112,000.

In 2005, the Lawnmowers, a theatre company of actors with learning disabilities, received £126,000 to research and develop a sustainable model of employment for learning disabled adults in Tyne and Wear. Once again, the benefits of this project to a wider constituency were obvious. Readers of the Foundation’s annual reviews might have expected to find the DFW Adoption grant listed under Prevention, with its emphasis on parenting and on discrimination, and the Lawnmowers grant under Money and Jobs, because of its interest in employment. Both were assessed under the Exploration programme because they were inherently experimental.



The Institute for Public Policy Research (IPPR), which received a three-year grant of £180,000 in 2003, and another for £191,000 in 2006, came to the Foundation looking for support to set up its first office outside London. Too often, policies and programmes generated in Westminster seem to have little relevance to conditions in the North East or Cumbria. In investing in IPPR North, the Foundation hoped that the region would benefit from more accurate regional data and analysis that would, in the long term, make a significant impact on policy that affects the North East and Cumbria.

'IPPR North has raised the quality of policy debate in the region,' Williamson confirms. 'They have worked hard to build relationships with local partners and have demonstrated a very deep understanding of the social and economic conditions of the region, but at the same time, they haven't hesitated to challenge sacred cows. Any town, city or region can become inward-looking and IPPR's researchers have been a breath of fresh air.'

*DFW Adoption's Susanna Brown and Alison Hoare.*

*© Simon Veit-Wilson*







## Building the best

New and remodelled buildings are among the most visible of the Foundation's contributions to the quality of life of the region. Between 2003 and 2006, the Culture Capital programme made 39 grants worth £9.8 million. Almost all of these projects were in the North East and about half were arts buildings. The next most numerous were heritage projects, followed by environmental and sports facilities.

Excellent architecture and design attract national, and sometimes international, attention. The visitors follow, spending money and raising awareness of what a place has to offer. This has undoubtedly been one of the outcomes of the Culture Capital programme, but it is not the Foundation's main motivation for spending money on buildings. It is that people living and working in Cumbria and the North East should be able to experience the best.

The results of the recent capital grants will not be visible for some time, but the impact of earlier grants is now plain to see: Middlesbrough Institute of Modern Art; Woodhorn Colliery Museum in Ashington; the world's biggest treehouse in Alnwick Garden; the indoor cricket centre in Chester-le-Street; and Dance City in Newcastle. Significant projects supported in

2006 include Theatre by the Lake in Keswick, the Berwick upon Tweed Preservation Trust for the renovation of Dewar's Lane Gallery and Teesside Environment Trust for the new wild bird discovery centre in Saltholme.

The Foundation has never been the sole funder of a capital project. Its money is commonly used to match an existing grant, or to attract others. Significant contributors to projects supported by the Foundation include local authorities, the European Regional Development Fund, the Single Programme, One North East, the National Lottery (through its distributors, Arts Council England, Sport England, the Heritage Lottery Fund and what was the Community Fund) and commercial sponsors, as well as numerous smaller organisations and individual donors.

*Left: mima – Middlesbrough Institute of Modern Art.  
© Marcus Ginns*

*Right: The 'Cutter' visitor centre at Woodhorn  
in Northumberland. © Margaret Eagle Clark*







## A richer cultural life

The aim of the Aspiration programme was to support cultural activity that would increase the quality of life in Cumbria and the North East and draw attention to the region's 'cultural offer'. The programme, which spent £11.3 million between 2003 and 2006, was open to applications to support the arts, heritage, the environment and sport, but very few organisations in the last two of these categories applied. Of the 163 grants made, 133 went to the arts, 24 to heritage, five to the environment and just one to sport.

One of the Foundation's principles is to fund organisations to succeed, and this has applied as much to its support for cultural activity as it has to any other. Organisations have become so used to being asked, by funders, to show that they can achieve more than purely cultural objectives, that they took some convincing that the Foundation was interested in cultural activity for its own sake. Trustees looked for proposals that reflected the aspirations of the applicant for itself and for the region.

One of the selection criteria was the number of people an organisation expected to benefit, but exceptions were always made for activities that were best experienced by small numbers.

'When the programme was introduced, most applicants hesitated to ask for what they really needed,' admits Penny Vowles, the programme manager for Aspiration. 'They were much more likely to ask for what they thought we might give. Sometimes, if we weren't sure that an organisation had the capacity to do what it wanted to do, we made a small grant and monitored its progress. That meant, the next time, we could consider a larger grant.'

Lake District Summer Music – a charity that runs a three-week summer school and a concurrent,

international music festival – had exactly that experience. In 2003, it received £68,000, over two years, towards the management and marketing of the summer festival. In 2006, it received a grant of £149,100 towards the development of the organisation and the employment of the artistic director. Rather than just helping Lake District Summer Music to tick over, this grant presented it with an opportunity to review and strengthen its staffing structure.

Another example of funding for organisational development, in 2006, was a grant of £150,000 awarded to Tees Valley Arts. This arts development agency is based in Middlesbrough but serves the whole of the Tees Valley. The grant was towards the cost of three new posts to support the delivery of new programmes: one focusing on heritage and the environment, one on cultural diversity and the third on artists' professional development.

The health of the arts and heritage sector in any region or city depends, to a great extent, on the number of creative professionals living there. The more (and better) the opportunities for employment and enjoyment, the less likely they are to move away.



Lake District Summer Music. © Lorne Campbell

Ballet Lorent is a contemporary dance company, led by the award-winning choreographer, Liv Lorent. The company, which is based at Dance City, in Newcastle, is known to dance audiences much further afield. In 2006, a national tour to small-scale venues played to 1,000 people, half of whom described themselves as ‘new to dance’. Ballet Lorent came to the Foundation with a request to buy more time for its director to develop her choreographic skills and to make new work. Her other responsibilities were leaving her too little time to do this. The Foundation recognised that, by investing in the artist, the company would thrive artistically, which would enable it to create more work for dancers in the North East and more enjoyment for audiences.

The Foundation can only achieve so much through grants. It also seeks to influence the policy and practice of others. One of the most significant relationships of the past four years has been with English Heritage, which owns and manages a large number of historic properties. Since 1996, English Heritage had been running an arts programme at the 19th-century Belsay Hall, in Northumberland. Curated by Judith King, the programme made national headlines in 2004 with *Fashion at*

*Belsay*, an exhibition of the work of 13 of the UK’s top fashion designers, including Stella McCartney, Alexander McQueen and Jean Muir. The show, which was financially supported by the Foundation, attracted record numbers of visitors to Belsay that year. In 2006, a grant was made towards the 2007 exhibition, *Picture House*, involving 13 artists and stage designers making work for 13 rooms. The public response to these exhibitions has been so positive that English Heritage has recognised the potential for programming similarly innovative events and exhibitions in some of its other properties.

The Trustees are always looking for ways to make the Foundation’s money go further. A recent example was the establishment, in 2006, of the Craft Acquisition Fund. Museums have limited funds with which to buy new work. This fund is providing MIMA, the new gallery in Middlesbrough and the Shipley Art Gallery in Gateshead (part of Tyne & Wear Museums) with £150,000 each with which to buy craft. This kind of money goes a long way in craft and for every purchase, the galleries are able to match the money with a contribution from the Victoria & Albert Museum’s Acquisitions Fund.



## The future of the Writer's Award

There have so far been six winners of the Northern Rock Foundation Writer's Award: Anne Stevenson, Julia Darling, Tony Harrison, Gillian Allnutt, Andrew Crumey and Sean O'Brien. They have each received £60,000 over three years.

Conceived and run in partnership with New Writing North, unlike other literary awards the Foundation's scheme is not simply a prize for a particular work, but an acknowledgement of a writer's existing talent and future potential. Most writers don't earn a living from what they publish – they have to supplement their income with part-time jobs, or by charging fees for readings and appearances. The big idea was to provide what is essentially a three-year salary to free up writers to think and write, but without any specific targets or products in mind.

The Award has contributed to the region's cultural landscape, and is respected nationally for its scale, ambition and credibility. But the most important achievement has been the impact on the recipients.

The late Julia Darling, who won in 2003, described the experience as being like having her corset loosened. Tony Harrison, the 2004 winner, already had a high public profile but, in winning, he was able to reduce the number of poetry readings at which he would be asked only to read work from years ago. Gillian Allnutt, describing her journey as the 2005 Award winner, in New Writing North's 2005/06 review, said: 'My days are boundless; open-ended days without deadline; days that can take as long as they like. That's what I wanted; that's what I want; that's what the money has bought me. So far I have written much more than I thought I might. I have dwelt more within it than ever before.'

There will be no Award in 2008. It will return in 2009 and be open, for the first time, to writers for whom North East England and Cumbria is their place of origin, as well as those now resident in the region. It will also be bigger – £75,000 over three years.

**Rob Williamson**

**[www.nr-foundationwriters.com](http://www.nr-foundationwriters.com)**



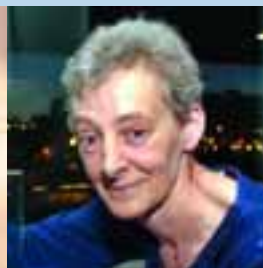
2002  
Anne Stevenson



2003  
Julia Darling



2004  
Tony Harrison



2005  
Gillian Allnutt



2006  
Andrew Crumey



2007  
Sean O'Brien

Photos: © Sasa Savic/North News/Allan Mushen

## Life in the round

In working to tackle disadvantage and improve the quality of life in Cumbria and the North East, the Foundation sees life in the round. Its support for high-profile cultural activity and buildings is complemented by its support for voluntary organisations working day in, day out, to address chronic social needs.

Between 2003 and 2006, the Basics programme made 268 grants worth £13.4 million. The greatest demand was from organisations working in mental health and with older people. The next most frequently funded group were people experiencing domestic violence, then people with learning disabilities, and then carers. The number of applications from organisations working with refugees and asylum seekers increased slightly, over the four years, but there were only ten successful applications in this category.

While the Basics programme was always interested in applicants' plans for enhancing their services, it was not overly concerned with new ideas. If an organisation could demonstrate the impact of its existing activities and the lack of alternative sources of funding, it would be seriously considered.



*George Hardwick Foundation.*

*Photos: © Simon Veit-Wilson*

'Most good organisations can get money to deliver exciting projects,' believes programme manager Louise Telford, 'and if your work happens to be in line with the latest fad, you will be fine for a while, but the challenge of paying for your chief officer or your outreach worker doesn't go away. For example, there is a big emphasis at the moment on getting people with mental ill-health into work, but you still need your information and advice service, your drop-in, and the pre-vocational services, so that people can go back to work.'

Perhaps because it offered what few other charitable funders do, Basics was one of the Foundation's most over-subscribed programmes. More people are reaching old age and many of them are doing so in poverty and alone. In the UK, animal charities receive twice as much money from public donations as those working for older people. Children's charities attract four times as much. Mental health, too, is a low priority for public giving, even though one in four people experiences mental ill-health at some point in their lives. And while the Foundation is investing significant resources in a special initiative to test more effective ways of working with victims and perpetrators of domestic violence, the need for basic services is as great as ever.



*Middlesbrough Mind.*

Most applicants to the Basics programme had multiple funding sources, including local authorities, Primary Care Trusts, other public agencies and local and national charities. Over-dependence on a single source is a high-risk strategy for any organisation and every year, the programme received requests for the replacement of long-term funding from a public body. While the Foundation would not replace mainstream statutory funding, it was prepared to consider sustaining a service where a short-term charitable grant had come to an end.

‘Very few organisations have a clear agreement with their local authorities,’ Telford observes. ‘They may have been funded for years, but what they have been expected to do in return for the money is often a bit woolly, or they may have poorly paid contracts which don’t cover the full costs of the service, so they end up asking a charitable funder to pick up the tab. We are finding, more and more, that local authorities are cutting their spending on voluntary and community organisations, without thinking about who will deliver the service if the organisation they are cutting is no longer there.’

Voluntary sector organisations that have been partly financed by the health service (through Primary Care Trusts, in particular) are also now feeling the pinch.

Decisions about what to support were made according to the quality of the organisation, the involvement of users in running it, the type and quality of service or project being delivered, the number of people benefiting and the availability of other services locally. Some of the most effective organisations are also very small, but it is not always the case that they have the experience, or the time, to make funding proposals that fully reflect their contribution, or their needs.

Foundation staff will help an organisation to work through its ideas, before it makes an application. Successful applicants might be told about learning and support grants for voluntary and community organisations, or they might be offered an enhanced grant to pay for the training they needed. Programme manager Louise Telford explains: 'An organisation run entirely by volunteers might have come to us for funding to employ a worker for the first time. We could see that they were doing really good work but, if they had no previous experience of being an employer, they might need some training in the legal implications, or in how to manage an employee. What we try to do is anticipate problems before they





arise and offer organisations the chance to address them.'

Filling gaps in services was a priority for the Basics programme. This might have meant a geographic gap or the absence of services for a particular age group. Wherever possible, the Foundation likes its funding to be used to stimulate other developments. An example of this was the investment in mental health organisations in Cumbria. Most of the Mind associations in the county have been funded and are now in a strong enough position to make joint applications for funding – in fact a successful application to Comic Relief has been a direct result of the Foundation's support to develop their capacity.

Between 2004 and 2006, the Basics programme made four grants, worth just over £200,000, to one organisation to address the lack of day services for elderly people in a village in north Northumberland. Belford is a community of around 1,000 people. Faced with tough budgetary decisions, the Council closed the village's only residential and day care centre and relocated the residents to Alnwick. Sadly, although not unusually in this situation, several former residents of the nursing home died within the year. Dismayed at the consequences of the closure, a group of local people resolved to redevelop the site of the former home and provide sheltered housing, a resource centre for people and their carers and a community café.

The Bell View project, as it is known, is a fine example of community action in response to need. The first grant from the Foundation was for

a project manager to negotiate the necessary partnerships with health and care providers and to raise funds. Two more grants were then made to maintain the project management post and a fourth grant, made in 2006, is funding a service development manager for two years.

While the needs of carers have become better understood in recent years, services designed especially for them are thinly spread. Last year, the Basics programme made a grant of £87,508 to the George Hardwick Foundation. At the time of its application, the Foundation was running two carers' centres, one in Stockton and another in Middlesbrough. Its services included benefits advice, a befriending service, support groups, educational classes, a counselling and bereavement service and access to alternative therapies.

The Foundation was concerned that it was not reaching people who had recently become carers. It decided that what was needed was a carer and patient centre in the University Hospital of North Tees, in Stockton. People frequently become carers as a result of the illness of a family member, so locating a centre in the local hospital seemed a sensible approach. As a result of that initial contact, new carers would find out about the permanent centres in Stockton and Middlesbrough. The application to Basics demonstrated the evident gap in provision and showed how a grant towards the salary of a coordinator, over three years, and for furniture for the new centre, would enhance what the organisation was already providing.

# Domestic violence

It was partly because of the number of applications the Foundation was receiving in relation to domestic violence that the Trustees decided to make it the subject of one of their special initiatives. It was already well known that only a proportion of domestic violence incidents were being reported to the police. What was less well known was the fact that only a very small number of those cases reached court or resulted in a conviction.

The Foundation commissioned Professor Marianne Hester, then at Sunderland University, to undertake some initial research into why this was. Her report identified several weaknesses in the system: the statutory agencies (including police and social services) were not being as thorough as they could be in following up reported, or suspected, cases; they were not working well together; and there was insufficient support for the victims in bringing a prosecution. On the basis of this research, the Foundation joined forces with other interested parties, including the police, social services, voluntary sector organisations and academics, to design a £4-million initiative to influence policy at national level.

The initiative is made up of two demonstration partnerships and an evaluation. The two partnerships are running for five years, until 2009, and the evaluation will be completed in 2011. Following an invitation to bid to take part in the initiative, the Foundation awarded one grant to Gateshead Domestic Violence Partnership, to build on an existing service called Safer Families. The other went to Cumbria Domestic Violence Strategic Management Board, a more recent partnership of public and voluntary sector agencies, which has subsequently taken on staff to deliver a new service (Let Go) in the Eden Valley and rural hinterland of Carlisle.

Whilst the Foundation is interested in the impact of the new services on the ground, it is also keen to measure the effectiveness of partnership working to improve the way agencies deal with domestic violence cases. The role of the police in this is critical. Domestic violence is one of the biggest repeat crimes in the UK and is a source of considerable frustration to the police, who return time and again to the same scene.

‘Historically, police handling of domestic abuse cases was seen as part of the problem, but now they are allies in taking a direct and positive approach,’ says Cullagh Warnock, who is leading on the initiative for the Foundation. ‘The view used to be that cases should be victim led. The person experiencing domestic violence had to take the lead in deciding whether or not to prosecute. Cumbria Constabulary has agreed that it will refer all cases of domestic violence to Let Go, unless the victim specifically says that she (it is usually a woman) does not want it to. And now the police are able to prosecute on the victims’ behalf. Let Go workers are able to offer intensive advocacy to victims, supporting them throughout the criminal justice process. As a direct result of that, in Cumbria, they had a 22% increase in successful prosecutions in one six-month period.’ In Gateshead, the police have made a similar agreement and referred 98 people to Safer Families in December alone.



*Support and advocacy provided by Safer Families,  
Gateshead. © Simon Veit-Wilson*



## Positive solutions

The Foundation's largest programme, with 430 grants and expenditure of £18.4 million between 2003 and 2006, was Prevention. Its aim was to support the voluntary sector in addressing the social decline of communities. In some areas of North East England and Cumbria, social structures have been fractured by the loss of traditional sources of employment, chronic unemployment, under-investment in the built environment, a lack of local facilities and an increase in drug and alcohol abuse particularly, but not exclusively, among the young. The Foundation recognises that however enlightened and generous the latest government schemes, voluntary sector organisations, powered by local knowledge and energy, have a central role to play in turning communities around.

*Renovating Whitfield Parish Hall.*

*Photos: © Simon Veit-Wilson*





Prevention was broadly conceived and attracted a very wide range of applications as a result. The Foundation's consultation with the sector, in 2005/6, revealed unease about the term 'prevention'. So much of what the programme had supported since 2003 had been proactive, with the emphasis on positive action rather than prevention.

Some applicants used the programme, quite literally, to rebuild their communities, investing money and hours of voluntary time in improving village and community halls. A grant from the Foundation often matched other monies raised from the National Lottery or DEFRA. Whitfield Parish Hall came to the Foundation for £15,000 to support its refurbishment programme. It was applying to DEFRA for four times this amount and had already raised nearly £15,000 from local sources. The hall, which serves a community of 200 people, was built in the 1800s. It had no insulation, ancient wiring and expensive electric heaters. A grant was made towards the installation of central heating, and renewal of the windows and the electrics.

St Matthew's Community Halls, in the Ormsgill ward of Barrow-in-Furness, were used for years as a parish hall. In 2001, the church handed the Halls over to the local community. There is an art room, a garden and a soft play area and regular activities include a youth club, a karate club, a toddlers' group and a lunch club. The facility is used by 600 people per week and volunteers have worked hard to deal with the inevitable wear and tear. Last year, the management committee came to the Foundation with a request for £32,000 to undertake essential health and safety works, including re-roofing, re-wiring, the installation of double glazing and a new boiler, and the refurbishment of the toilets.

Other areas of funding under the Prevention programme included health and well-being, tackling prejudice and discrimination and working with disaffected young people. Grants under the last of these headings accounted for almost 30% of the total number given and 40% of the money.



*Rising Sun Trust.*

Many of the voluntary sector organisations working with young people involved in substance misuse have been set up by family members. The Rising Sun Trust, in Workington, was founded by Dave Smith, in 1999, following the death of his son Ryan. The Trust works with young drug users and their families and with people who have stopped taking drugs, who may be at risk of starting again. It operates a 24-hour substance abuse helpline for Cumbria, funded by a two-year contract from Cumbria Drug and Alcohol Action Team, undertakes preventative work in schools across the county and runs a drop-in centre, New Horizons, in Workington, which is open five days a week. In 2003, the Foundation awarded the Trust a grant of £30,000, over three years, towards its running costs.

A Way Out was set up to help young women, in Stockton, who were working as prostitutes

to finance their addiction to drugs, or someone else's. The charity runs a drop-in centre, with services for young women and an education programme for schools and youth clubs. The Foundation made two small grants in 2004 towards the organisation's start-up costs and, in 2005, a grant of £75,000 to support its work in youth clubs. While the local Drug Action Team was doing extensive work with addicts, there was little preventative work with young people.

Alnwick Young People's Association was set up, in 1996, to address the lack of creative opportunities for young people living in the town and surrounding area. It runs a drop-in centre three evenings a week and on Saturday mornings, provides advice and information and works one to one with young people, talking through individual problems and finding ways to help them achieve their ambitions. The Association provides rehearsal space for young bands, organises a summer fair in the market place, and takes young people on visits. In 2003, the Foundation awarded a grant of £36,000 towards the salary of a part-time youth development worker. The grant ran out in 2006, as did several other significant sources of funding, so the Association came back to the Foundation with evidence of its achievements and a proposal to employ a full-time, qualified worker. The result was a grant of £94,550 towards the salary of a worker and some of the Association's core costs.

The challenge for the Prevention programme was to remain open to ambitious and imaginative proposals, while not duplicating other funding schemes with similar objectives. One of the programme's early priorities was the prevention of teenage pregnancy because, in 2003, there was a significant gap in provision

in this area. The government clearly thought so too. In 2004, it launched its Teenage Pregnancy Strategy and provided funds to appoint area coordinators who would identify and address local needs. As a result, the Foundation received almost no applications and made only one grant related to teenage pregnancy in four years.



*Alnwick Young People's Association's 'Big Mouth' event.  
© Simon Veit-Wilson*

Activities promoting well-being and healthy living featured prominently in the later years of the programme, as more people recognised them as a way to prevent ill-health and increase the quality of life of communities. There are now some 40 community food initiatives (CFIs) in the North East, offering a cost-effective way to deliver fresh produce to communities that have lost their local suppliers. For people who cannot, or do not want to, buy all their goods from supermarkets, they are the ideal solution. Blyth Valley set up its food co-op with the support of the local Primary Care Trust. It relies on volunteers to pack the food into bags and the Foundation is paying the salary of a member of staff to recruit and train volunteers. Another grant from the Prevention programme was made to the Food Chain, a social enterprise that supplies CFIs with fruit and vegetables.



## Penal reform

In June 2004, the Foundation committed £4.2 million to its second penal reform initiative. The first, worth £1.4 million, had run from 2000 to 2004 and had supported the Inside Out Trust in running restorative justice projects in eight prisons in the North East. The work was evaluated by the International Centre for Prison Studies (ICPS) and the result was a book, by Vivien Stern, *Prisons and their communities: testing a new approach*. ([www.kcl.ac.uk/depsta/rel/icps/prison-communities.pdf](http://www.kcl.ac.uk/depsta/rel/icps/prison-communities.pdf))

Encouraged by how well the lessons of that first initiative had been received, the Foundation talked to the Prison Service, to Government Office North East and to voluntary sector organisations in the field to establish what further intervention would be most useful. It designed the new initiative to complement the North East Regional Resettlement Strategy and the government's plans to amalgamate the Prison Service and the Probation Service, to create a new National Offender Management Service.

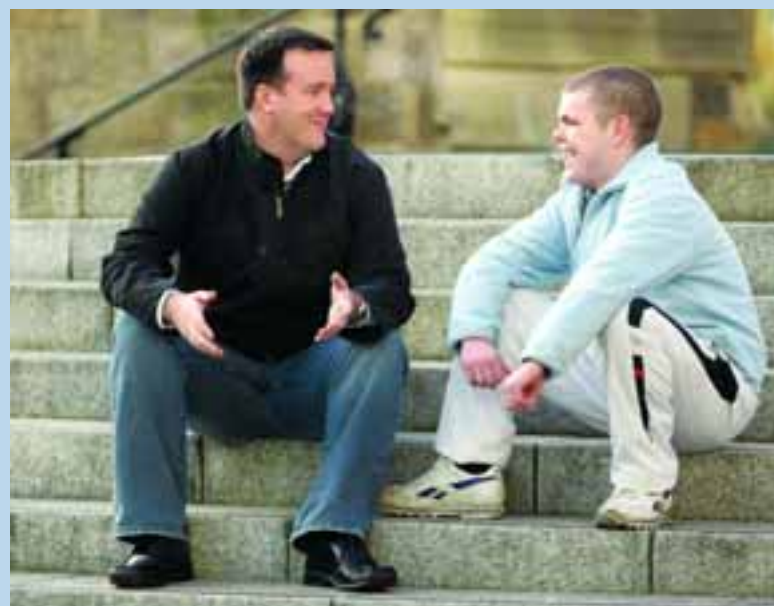
Between 2004 and 2006, the Foundation funded five organisations to test different ways of working with offenders and to share the lessons learned. They were the ICPS, DePaul Trust, Nacro, New College Durham and the Prison Me No Way Trust. The ICPS researched the potential savings to government of investing in communities from which offenders come. DePaul Trust and Nacro joined forces to develop services that would support prisoners on release. New College Durham wanted to look at how employment training in prisons could be improved and to research the

discrimination against ex-offenders by education and training providers, and prospective employers. The Prison Me No Way Trust, which is staffed by seconded or retired prison officers, aimed to work with 18–20 year olds, in custody, to try to break the cycle of offending.

The component parts of the initiative progressed at different rates, and not surprisingly, some hit hurdles along the way. In addition to the individual lessons learned, the initiative has helped to increase government awareness of the role of the voluntary and community sector in working with offenders, and with NOMS, to reduce reoffending in Cumbria and the North East. In March 2007, the Trustees allocated an additional £1 million to extend and promote the work.

### Phyllida Shaw

*DePaul Trust. © Newcastle Chronicle and Journal Ltd*



## Getting better

The Foundation knows that a strong voluntary sector is vital to the achievement of its aims and over four years it invested almost £10 million in a programme called Better Sector. A quarter of this was spent on training and most of the rest on grants towards strengthening the infrastructure of the sector.

While other programmes supported the work on the ground, Better Sector invested in the tier above. So, for example, the Basics programme supported individual Age Concern groups and Better Sector helped to pay the salary of the coordinator of Age Concern North East. Between 2003 and 2006, every Council for Voluntary Service (CVS) in Cumbria and the North East received funding which, in turn, benefited many other organisations.

Most of the successful applicants to Better Sector were associations, networks and consortia. In 2006, the Foundation recognised the importance of a relatively new organisation, Sunderland BME Network, in supporting the development of Black and minority ethnic groups and their participation in local decision-making. The Foundation awarded two grants, totalling £122,028, towards the costs of employing an administrator and a development officer over three years. Also in 2006, a grant was made to the 30-year-old Federation of the Community Associations of South Tyneside (FOCAST) towards the salary of its coordinator, training for members, office rent and other running costs.

One Voice Network is a long-term project of Durham Rural Community Council, serving community and voluntary groups in County Durham. It acts as a source of information, and support for its 1,300 member organisations,

briefing them on the latest policies, initiatives and funding opportunities and ensuring their involvement in decisions that will affect them. Its award-winning website ([www.onevoice.co.uk](http://www.onevoice.co.uk)) is an excellent example of how the internet can be used to support voluntary and community organisations dispersed across a large area. The Foundation supported the salary of a development officer for One Voice Network over four years, making one grant in 2004 and a second in 2006, worth a total of nearly £128,000.

The Foundation's investment in training through Better Sector was considerable. In 2003, it commissioned Project North East to develop and deliver a training initiative called Building Capacity in Voluntary Organisations. Some 1,500 people were trained to NVQ levels 3, 4 or 5 and £1.5 million was raised in cash and in kind from other sources.

Deputy Foundation director, Anne Burleigh, has been responsible for the Foundation's training work from the outset and eight years on she can see the change that has taken place. 'We have raised the profile of training and personal development in the voluntary sector, building on the efforts of the CVS and others,' she says. 'More people have more qualifications now, but it is about more than that. There is a real sense of organisational maturity.'

*Sunderland BME Network.  
© Simon Veit-Wilson*



With other funders now investing more in the infrastructure of the voluntary and community sector in Cumbria and the North East, the Better Sector programme has come to an end. One of its legacies is a new VCS Training and Development budget, worth £2 million in 2007. Through this new initiative, the Foundation

is directly commissioning courses on procurement, governance and leadership. £500,000 has been ring-fenced for the Regional Refugee Forum to invest in refugee community organisations and other Black and minority ethnic organisations.



## Staff matched giving 2006

2006 marked two major milestones for the Foundation's staff matched giving scheme. From January, the Trustees began matching £2 for every £1 donated by plc employees, meaning charities received three times the amount initially raised. And to celebrate continued staff generosity, in November, the Foundation made a special award of £2,000 to Cullercoats Community Association. An event organised by staff member Peter Ferguson raised £460 for the Association, pushing staff giving over the £2-million mark.





Some staff donate a regular monthly amount through the Give As You Earn (GAYE) scheme, which also attracts a small government subsidy as well as the Foundation's match, and so is an excellent and tax-effective way to put money straight into charities. But by far the majority of the donations come from the fundraising efforts of staff members, which range from expeditions to far-flung locations, to a steady stream of jumble sales, bake sales and supermarket bag-packing.

Looking back at nine years of staff matched giving, the growth of the scheme is remarkable: from £47,000 raised in 1998, to a whopping £473,220 in 2006, the total now given including the Foundation's match is £4.5 million. That sum not only represents a huge financial investment by Northern Rock staff, it also demonstrates their commitment to the voluntary sector at the grassroots level. By working together with colleagues, friends and neighbours, they are doing something important to keep civil society alive. That can be as valuable as the money they raise.

### Rob Williamson

*Peter Ferguson (second from the right) with other members of Cullercoats Community Association.*

© Simon Veit-Wilson

## Top Ten Staff Matched Charities in 2006

Charity	Total amount awarded £
<b>Tiny Lives (Corporate charity)</b>	<b>246,296</b>
Community Foundation	104,800
Cancer Research	45,209
Children's Heart Unit Fund	31,951
Macmillan Cancer Relief	25,681
St Oswald's Hospice	24,059
Green Schools Project Limited	20,984
The McCrory Foundation (on behalf of Sport Newcastle)	16,000
Positively Pink	14,284
St Mary the Virgin Ovingham	11,640

## Staff matched giving scheme amounts raised 1998-2006

Year	Total raised by staff	Total with match
1998	47,170	94,340
1999	92,765	185,530
2000	165,026	330,052
2001	149,862	299,724
2002	192,921	385,842
2003	311,936	623,872
2004	264,032	528,064
2005	309,608	619,216
<b>2006</b>	<b>473,220</b>	<b>1,419,659</b>
<b>Total</b>	<b>2,006,540</b>	<b>4,486,299</b>

*Greater Walker Community Trust in Newcastle,  
funded under the Basics programme in 2006.  
© Simon Veit-Wilson*





# 2006 approved grants and loans



# 2006 approved grants and loans

ORGANISATION	DESCRIPTION	YEARS	GRANT
<b>Prevention</b>			
<b>Sunderland AFC Foundation</b>	To deliver football programmes to encourage integration of marginalised young people.	3	£180,000
<b>Durham County Football Association</b>	To fund the development of 1,700 volunteers to support grassroots football in the North East.	3	£169,218
<b>Azaad Youth Project</b>	To employ a manager and contribute towards the core costs of this organisation for BME young people in Middlesbrough.	3	£150,000
<b>Cleveland Family Mediation Service</b>	For the salary of a development worker and some core costs of this organisation working across the Tees Valley area.	3	£140,155
<b>Soil Association</b>	To work towards improving children's diet in Newcastle.	3	£134,463
<b>North Benwell Youth Project</b>	Towards youth worker salaries and core costs of this detached youth project in Newcastle.	3	£120,000
<b>West View Project</b>	Towards staff salaries and outdoor activities for this youth project in Hartlepool.	3	£120,000
<b>Gateshead Young Women's Outreach Project</b>	Towards the salaries of three part-time workers, crèche, activities and running costs for the Next Steps programme.	3	£119,194
<b>First Stop Darlington</b>	For work with homeless people with drug and alcohol addictions.	3	£113,594
<b>Open Gate</b>	Towards the continuation of a mentoring and support programme for women released from HMP Low Newton in Durham.	2	£109,097
<b>The Outpost Housing Project</b>	Towards staff salaries and some core costs of this organisation offering temporary accommodation, advice and information for young lesbians and gay men aged 16–25 in Newcastle.	3	£105,000
<b>Wheatley Hill and District Community Association</b>	Towards enhancing the capacity of the staff team and towards the core costs in a community centre in County Durham.	2	£105,000
<b>Inside Out Trust</b>	Towards the costs of delivering a restorative justice programme in six prisons across the North East and Cumbria.	3	£102,000
<b>Friends of the Earth</b>	Towards developing the capacity of disadvantaged communities to address environmental issues in the North East.	3	£100,000
<b>Eden Youth Work Partnership</b>	For salaries and core costs for this youth project working across Eden District in Cumbria.	2	£99,397
<b>First Step – Middlesbrough</b>	To fund the salary of a service coordinator for this drug and alcohol detoxification and rehabilitation centre in Middlesbrough.	3	£94,720
<b>Alnwick Young People's Association</b>	For the salary of a young people's support and development worker and a contribution towards core costs of this youth organisation in Alnwick, Northumberland.	3	£94,550
<b>Cowpen Quay Community Association</b>	To employ a manager for the centre in Blyth, Northumberland.	3	£93,898



ORGANISATION	DESCRIPTION	YEARS	GRANT
<b>Families in Care</b>	For the salaries of two part-time child contact workers and a contribution towards the core costs of this organisation working across Tyne and Wear.	3	£92,515
<b>Re-Solv</b>	For the salary of a volatile substance abuse officer in the North East and core costs of a local office.	3	£91,136
<b>Middlesbrough Voluntary Development Agency</b>	For a development project to meet the needs of lesbians and bisexual women.	3	£90,544
<b>Nightstop Teesside</b>	Towards staff salaries, core costs and emergency accommodation expenses for this organisation in Redcar.	3	£90,000
<b>People and Drugs</b>	Towards the salaries of six part-time youth workers and some core costs of Silx Teen Bar in Blyth, Northumberland.	3	£90,000
<b>The Phoenix Youth Project</b>	Towards youth worker salaries, activities and core costs for this organisation based in Cleator Moor, Cumbria.	3	£90,000
<b>New Bridge</b>	For a full-time co-ordinator to run parenting courses for young offenders and to assist with other family liaison work at HMYOI Castington, Northumberland.	3	£85,000
<b>The Potting Shed Limited</b>	To refurbish a training centre working with young people on a farm in Hartlepool.	1	£85,000
<b>Sunderland Bangladeshi Community Centre</b>	Towards the salary costs of a centre manager.	3	£84,390
<b>Cumbria Alcohol and Drug Advisory Service</b>	For the salary of a co-ordinator for this organisation operating across Cumbria.	3	£81,704
<b>Pallion Action Group</b>	Towards the salary of a youth worker in Sunderland.	2	£80,187
<b>The Cornforth Partnership</b>	Towards the salaries of workers for the 'Action for Health' young people's project in Cornforth, County Durham.	3	£79,480
<b>Top Deck</b>	For the salary of the project co-ordinator and running costs of this drop-in youth project in central Darlington.	3	£77,760
<b>Drop Zone Café</b>	Towards the project manager's salary for three years for a youth cafe in Barrow-in-Furness, Cumbria.	3	£76,500
<b>Get Hooked on Fishing Charitable Trust</b>	Towards the core costs of a fishing project for young people in County Durham.	3	£75,000
<b>New Bridge</b>	Towards giving women from the North East and Cumbria, currently in HMP/YOI Low Newton, access to basic skills and employment training.	1	£73,100
<b>Easterside Partnership</b>	For staff salaries at this community organisation in Middlesbrough.	2	£70,812
<b>Living Streets</b>	To work with local communities to create better streets and public spaces in the North East.	3	£69,194
<b>Area Training and Activity Centre</b>	Towards developing youth provision in Widdrington Station, Northumberland.	3	£65,990

ORGANISATION	DESCRIPTION	YEARS	GRANT
<b>The Albert Centre</b>	For the salary of an additional full-time worker for its primary alcohol and drugs service based at Tees University Hospital, Stockton.	2	£65,404
<b>ESCAPE Family Support Ltd</b>	Towards the salary of the chief officer for this organisation supporting substance misusers and their carers and dependants across Northumberland.	3	£64,192
<b>Lynemouth Community Trust</b>	To employ a manager at a community resource in Northumberland.	3	£63,733
<b>Hendon Young People's Project</b>	Towards salaries, activities and some core costs for this organisation in Sunderland.	3	£63,000
<b>Northbourne Street Youth Initiative</b>	Towards youth worker salaries, activities and core costs of this organisation working with young people in the Elswick area of Newcastle.	3	£61,747
<b>Brandon Carrside Youth Club</b>	Towards the salary costs of a youth worker in Brandon, County Durham.	3	£61,627
<b>Blue Flames Sporting Club</b>	Towards the capital costs of a new sports facility in Benton, Newcastle.	1	£60,000
<b>Crosby Ravensworth Village Hall</b>	Towards the refurbishment of the village hall in Crosby Ravensworth, Cumbria.	1	£60,000
<b>Durham Amateur Rowing Club</b>	Towards the construction of a new boathouse and clubhouse including kitchen, toilets and meeting spaces.	1	£60,000
<b>Tees Valley Chinese Community Centre Ltd</b>	Towards the building costs, furnishings and fittings of this new building in Middlesbrough.	1	£60,000
<b>Spectrum Leisure and Management Community Development Trust</b>	To employ a project officer to manage the initial development of a sports resource in Willington, County Durham.	2	£53,000
<b>Dyslexia Action</b>	Towards the part-time tuition and assessment of young people over 16 in the North East who are thought to have dyslexia.	2	£51,320
<b>East Howdon Community Association</b>	Towards staff salaries of the organisation in North Tyneside.	3	£50,970
<b>Foodchain (North East) CIC</b>	To enable Foodchain to develop as a newly merged food provider in the North East.	1	£50,104
<b>Eden Community Outdoors</b>	Towards core costs and salaries for this organisation working with young people in the district of Eden, Cumbria.	2	£50,000
<b>Owton Manor West Neighbourhood Watch and Residents Association</b>	Towards the extension of the Manor West Centre on Owton Manor estate, Hartlepool.	1	£50,000
<b>Resolve Mediation Service</b>	Towards staff salaries and some core costs of the youth and family mediation service in Cumbria.	1	£50,000
<b>Derwentside Rural Crime Initiative</b>	Towards the salary costs of the project manager of the organisation in County Durham.	3	£49,157



ORGANISATION	DESCRIPTION	YEARS	GRANT
<b>Greenhouse Music</b>	Towards the salary of the project manager and some running costs for this music project working with disadvantaged young people in Sunderland.	2	£47,000
<b>Pegswood Community Project</b>	To provide continuation funding for an arts project worker in Pegswood, Northumberland.	3	£45,500
<b>Fenham Swimming Project</b>	Towards the core costs of the organisation in Newcastle.	3	£45,000
<b>Petteril Bank Youth Project</b>	Towards the salary of a full-time youth worker for this organisation in Carlisle, Cumbria.	3	£45,000
<b>Finchale Training College</b>	Towards the salary costs of a development officer to work within the five prison/probation service partnerships to manage the transition for ex-offenders in the North East.	2	£42,804
<b>Castle Street Centre Association</b>	Towards the purchase of the community building in Kendal, Cumbria.	1	£40,000
<b>Grinsdale Village Hall</b>	Towards the refurbishment of the village hall in Grinsdale, Cumbria.	1	£40,000
<b>Kenton Bar Tenants &amp; Residents Association</b>	Towards the core costs of the organisation in Newcastle.	3	£31,691
<b>Delves Lane Community Association</b>	To continue to employ a full-time caretaker for this organisation in Consett, County Durham.	3	£30,351
<b>Norcare Ltd</b>	To provide a bond scheme to enable Norcare service users to access rented accommodation across the North East.	3	£30,000
<b>Safety Net Advice and Support Centre</b>	Towards an education programme for school-age children in Carlisle aimed at preventing abuse.	1	£30,000
<b>Natural England</b>	Towards community development work to raise the profile of a national nature reserve in Teesdale, County Durham.	3	£28,671
<b>Pennywell Youth Project</b>	Towards the core costs of a cycle project in Pennywell, Sunderland.	2	£27,536
<b>Cowgate Community Forum</b>	Towards staff costs to encourage children and adult residents of Cowgate, Newcastle upon Tyne, to eat more healthily.	2	£26,455
<b>Health and Wealth Cafes CIC</b>	To establish a community café to provide inexpensive healthy meals and a range of services aimed at improving the health and financial situation of local people in Kenton, Newcastle.	1	£23,000
<b>Blaydon Tennis Club</b>	To develop further facilities to extend participation in tennis throughout the Gateshead area.	1	£15,000
<b>Bondgate Methodist Church Centre</b>	Towards the salary of the centre co-ordinator who oversees activities for disadvantaged people in Darlington.	2	£15,000
<b>Cowshill and Lanehead Village Hall</b>	To fund the renovation of this village hall in County Durham.	1	£15,000
<b>Crookhall Community Association</b>	Towards running costs to support this organisation in Consett, County Durham.	3	£15,000
<b>Hart Gables</b>	Towards the running costs of a group for lesbian, gay, bisexual and transgender young people in Hartlepool.	3	£15,000

ORGANISATION	DESCRIPTION	YEARS	GRANT
<b>High Forest Community Association</b>	Towards major refurbishment of the community building in Sinderhope, Northumberland.	1	£15,000
<b>New Bridge</b>	To continue to support The Learning Shop in Low Newton prison while alternative funding is identified.	1	£15,000
<b>Whitehaven Community Trust</b>	To enable the continuation of community-based health services in Cumbria.	3	£15,000
<b>Whitfield Parish Hall</b>	To fund capital improvements to the village hall in Whitfield, Northumberland.	1	£15,000
<b>Cockermouth Youth Action Limited</b>	To continue employing a youth and community worker to oversee the running of the youth café in Cumbria.	1	£14,995
<b>Bishop Auckland Community Partnership</b>	To employ a part-time youth worker at the organisation in County Durham.	1	£14,900
<b>The Breamish Hall</b>	To fund the refurbishment of the village hall to ensure it continues to be the focal point for community groups in Breamish, Northumberland.	1	£14,900
<b>Pelton Fell Community Group</b>	Towards core costs of the group in County Durham.	2	£14,690
<b>Northumberland Fire and Rescue</b>	To fund two part-time training officers to work with disadvantaged young people.	3	£14,628
<b>Heartstone</b>	Towards core costs for this organisation, which works with children, young people and their families to create understanding of other nationalities and cultures in Cumbria and South Tyneside.	1	£14,000
<b>Sports Recycler Ltd</b>	To pay rent for premises in Jarrow, Tyne and Wear, to house the recycling, reconditioning and re-using sports equipment project.	2	£13,848
<b>North East Post Adoption Service</b>	Towards the establishment of a support group for adoptive fathers.	1	£13,648
<b>All Saints' Learning Centre Advisory Forum</b>	Towards providing opportunities for families with children to learn a sport together in Cockermouth, Cumbria.	2	£12,597
<b>Chopwell Youth Group</b>	To fund the salaries of two part-time youth workers for this organisation in Chopwell, Gateshead.	1	£12,000
<b>Walking the way to Health – Kendal and Staveley</b>	To extend the current programme by involving young people in researching and participating in walks with people with Alzheimer's and their carers in Cumbria.	1	£11,462
<b>North East of England African Community Association</b>	To fund family support work and cultural activities linked to the integration of the African community.	2	£10,000
<b>Redworth Village Hall Association</b>	Towards the refurbishment of this village hall in Darlington.	1	£8,975
<b>Harraton and District Community Association</b>	To renew furniture to cater for a wide range of community activities at the association in Gateshead.	1	£7,500
<b>St. Helen's Millbank Youth Club</b>	For the refurbishment of the club in County Durham.	1	£7,260



ORGANISATION	DESCRIPTION	YEARS	GRANT
<b>Berwick United Reformed Church</b>	To refurbish the kitchen to provide a safe and hygienic environment for local community groups in Spittal, Berwick-upon-Tweed, Northumberland.	1	£6,500
<b>The Smiths Arms Leek Club</b>	To buy a marquee for community events in Carlton, Stockton-on-Tees.	1	£5,378
<b>Burgh By Sands Public Hall</b>	To replace the current stage at the hall near Carlisle.	1	£5,000
<b>Kennedy Care Centre</b>	Towards the replacement of windows at this community centre in Blackhill, County Durham.	1	£5,000
<b>Throston Grange Residents Association</b>	Towards a community base to enable residents to take part in projects which address social problems within their neighbourhood in Hartlepool.	1	£4,250
<b>KIDS VIP</b>	To launch a training video based on children visiting an imprisoned parent in a North East prison.	1	£3,796
<b>Summerhouse Village Hall</b>	To resurface the bar/kitchen area at the hall in Darlington.	1	£3,000
<b>Cockerton East Community Partnership</b>	To continue work to regenerate Cockerton East Ward, in Durham.	1	£2,930
<b>Fens Residents Association</b>	Towards operating costs and the quarterly newsletter of the organisation in Hartlepool.	3	£2,820
<b>Prevention Total</b>	<b>103 grants</b>		<b>£5,614,937</b>

## Money and Jobs

<b>Tyneside Cyrenians</b>	Towards the start-up and revenue costs of a construction skills training centre in Newcastle.	3	£328,447
<b>Team Wearside Ltd</b>	To provide training for young people in Sunderland to support them into employment.	2	£282,000
<b>Citizens Advice Bureau – Northern Region</b>	Towards continuing the ROTA project providing debt advice and information services to offenders and their families in the North East.	2	£232,321
<b>Mental Health Matters</b>	Towards helping people with mental health problems in the North East to find, or to remain in, employment.	2	£200,000
<b>Age Concern Barrow and District</b>	To fund a service in Cumbria which offers a holistic one-stop service to people aged 50+, focusing on debt and welfare advice.	3	£190,000
<b>Darlington Citizens Advice Bureau</b>	To provide an outreach service.	3	£179,714
<b>Glendale Gateway Trust</b>	Towards the purchase of Wooler Youth Hostel in Northumberland.	1	£170,000
<b>Local Living NE</b>	To support the expansion of a business support programme in Northumberland.	2	£169,382
<b>Cumbria Asset Reinvestment Trust</b>	Towards the revenue costs of a community development finance initiative.	3	£142,000

ORGANISATION	DESCRIPTION	YEARS	GRANT
<b>Greater Morpeth Development Trust</b>	Towards the capital and revenue costs of a new development trust in Northumberland.	2	£137,634
<b>Age Concern Gateshead</b>	Towards an information and welfare benefits advice service.	3	£131,026
<b>Morrison Enterprise Trust</b>	Towards an employment project in Cockerton West and Skerne Park in Darlington.	3	£116,475
<b>Age Concern South Tyneside</b>	Towards the salary of a benefits and financial advice worker.	3	£96,070
<b>Age Concern Sunderland</b>	To fund the continuation of the information and advice service.	3	£95,110
<b>Alnwick Community Development Trust</b>	Towards building repairs and salary costs for the Trust in Northumberland.	3	£90,000
<b>Street North East</b>	Towards the revenue costs of a micro-loan fund based in Newcastle.	3	£90,000
<b>Genesis Development Trust</b>	To employ a salesperson at a social enterprise in South Tyneside.	3	£89,880
<b>Linskill and North Tyneside Community Development Trust</b>	Towards employing a business development manager at a community resource in North Shields.	2	£80,000
<b>Amble Development Trust</b>	To provide further funding for building costs for the Trust in Northumberland.	1	£79,705
<b>The Sedbergh Book Town Literary Trust</b>	Towards the position of a trust development manager for this organisation in Sedbergh, Cumbria.	3	£78,000
<b>Employment Opportunities for People with Disabilities</b>	To provide job training courses to unemployed disabled people in the North East.	3	£75,000
<b>Tynedale Enterprise Project</b>	Towards an enterprise facilitation programme in Tynedale, Northumberland.	3	£70,000
<b>The Angelou Centre</b>	Towards staff salaries and core costs of this organisation in Newcastle supporting women from the black and minority ethnic community into economic independence.	3	£68,000
<b>The Rights Project</b>	Towards an advice and welfare benefits project in the west end of Newcastle.	2	£65,000
<b>Berwick Community Development Trust</b>	Towards a locally led regeneration initiative in Northumberland.	2	£60,000
<b>Cumbria Farmer Network (Rural Futures) Ltd</b>	Towards start-up costs for a self-help support network.	2	£60,000
<b>Development Trusts Association</b>	To support enterprise development and increase the financial sustainability and impact of development trusts in Northumberland.	3	£60,000
<b>Manor Residents' Association</b>	To provide a benefits and welfare advice service in south Hartlepool.	2	£59,493
<b>Blyth Resource and Initiative Centre</b>	To employ a worker to provide a CV preparation and job search service in Northumberland.	3	£58,698
<b>CapitalISE</b>	To provide guidance and support to social enterprises who are considering loan finance in the North East.	1	£55,000
<b>Owton Fens Community Association</b>	Towards an enterprise support project in Hartlepool.	2	£52,295



ORGANISATION	DESCRIPTION	YEARS	GRANT
<b>Disability Association Carlisle and Eden</b>	To fund a welfare benefits advice service for disabled people in Cumbria.	3	£45,000
<b>South Tyneside Credit Union</b>	To purchase computer equipment and contribute towards staff costs.	2	£35,000
<b>Voluntary Action Cumbria</b>	To fund a women's business network group in rural Cumbria.	2	£32,195
<b>Wearmouth Community Development Trust Ltd</b>	Towards the project manager's salary at a development trust in Sunderland.	1	£30,752
<b>Great North 2000 Credit Union</b>	To purchase computer equipment for an employees' credit union operating in the North East.	1	£30,000
<b>FAWSIDE</b>	To support the financial independence of a development trust in rural Northumberland.	1	£25,000
<b>Mental Health Care</b>	To fund the salaries of two new handymen at the organisation which works across the North East.	1	£25,000
<b>Blyth Resource and Initiative Centre</b>	To employ a worker to provide a CV preparation and job search service in Northumberland.	1	£11,332
<b>Millom Network Centre Limited</b>	Towards IT equipment for a business, education and training centre in west Cumbria.	1	£10,700
<b>Tarset 2050</b>	To support the establishment of a rural development trust in Northumberland.	1	£5,950
<b>Development Trusts Association</b>	To pay for attendance at the DTA National Conference on 17-19 September 2006.	1	£3,600
<b>Carlisle Housing Association</b>	To cover the cost of a business breakfast event in Carlisle to encourage retailers to support an employment training scheme.	1	£2,148
<b>Money and Jobs Total</b>	<b>43 grants</b>		<b>£3,917,927</b>

## Basics

<b>Victim Support Northumbria</b>	To provide support to victims of domestic violence in south Northumberland.	3	£189,317
<b>North Northumberland Domestic Abuse Forum</b>	To fund two outreach workers to provide support for people affected by domestic abuse in north Northumberland.	3	£186,690
<b>Allerdale Mind</b>	To employ a full-time manager and extend the hours of the co-ordinator for this organisation, which supports people with mental health problems who live in Allerdale and Copeland, Cumbria.	3	£122,913
<b>Eden Mind Ltd</b>	For the salary of the manager and towards the core costs of the organisation, which supports people with mental health problems in Eden, Cumbria.	3	£113,111
<b>Leonard Cheshire in Northumbria</b>	Towards the core costs of a leisure and sport project for disabled people.	3	£112,404

ORGANISATION	DESCRIPTION	YEARS	GRANT
<b>Changes North East</b>	For the project manager's salary and towards the core costs of the organisation, which supports people with mental health problems.	3	£106,348
<b>Liberty from Addiction</b>	To provide core funding for the organisation, which supports the carers of drug and alcohol users in south Durham and Derwentside.	2	£105,409
<b>Redcar &amp; Cleveland Women's Aid</b>	To fund a domestic violence outreach service.	3	£105,057
<b>Age Concern Carlisle and District</b>	To continue to employ a full-time co-ordinator for a project which provides case and citizen advocacy support for older people in Carlisle.	3	£102,487
<b>Durham and Chester-le-Street Carers Support</b>	To employ a full-time volunteer co-ordinator and towards core costs of the organisation.	3	£101,946
<b>West End Refugee Service</b>	For a full-time project worker's post, plus overheads and management costs for the organisation in Newcastle.	3	£99,013
<b>North Tyneside Handyperson Scheme</b>	To expand a handyperson scheme for elderly and disabled people in North Tyneside.	3	£99,002
<b>Carers Together in Redcar and Cleveland</b>	To provide the salary costs for a worker to develop a service to promote recognition of carers.	3	£95,408
<b>Alzheimer's Society – South Tyneside</b>	To employ a support worker for people with dementia.	3	£95,309
<b>West Cumbria Alzheimer's Society</b>	To employ a family support worker to support carers and families of people with dementia.	3	£91,135
<b>Middlesbrough 1st</b>	To continue to employ a manager and to contribute towards the core costs of the organisation which supports adults with learning disabilities.	3	£91,053
<b>Self-Injury Support in North Cumbria</b>	For the salary of the manager and to contribute to the core costs of the organisation which supports people who self-harm.	2	£90,000
<b>West End Befrienders</b>	To fund the befriending service for black and minority ethnic communities in the west end of Newcastle.	3	£90,000
<b>South Lakeland Alzheimer's Society</b>	To employ a manager to develop services for people with dementia and their carers in Cumbria.	2	£88,498
<b>The George Hardwick Foundation</b>	To provide a patients' and carers' centre in North Tees Hospital, Stockton, which will offer advice, information and training.	3	£87,508
<b>Acorns</b>	Towards a project which offers support to children, young people and non-abusing carers affected by domestic violence in North Tyneside.	1	£87,228
<b>Them Wifies</b>	For the Josephine project which uses drama to educate women with learning disabilities in Tyne and Wear about health and sexuality.	3	£85,829
<b>Middlesbrough Mind</b>	For the delivery of a mental health support and information service.	3	£83,145
<b>Independent Advocacy (North Tyneside)</b>	To provide continuation funding for the organisation's work with older people.	3	£81,550



ORGANISATION	DESCRIPTION	YEARS	GRANT
<b>Hartlepool Mind</b>	Towards the core costs of the organisation, which supports people with mental health problems.	3	£81,437
<b>My Sister's Place</b>	Towards the co-ordinator's salary and running costs for this organisation supporting domestic abuse victims in Middlesbrough.	2	£77,508
<b>Women's Support Network</b>	Towards the manager's salary and associated costs of this organisation which supports victims of domestic and sexual abuse in Middlesbrough.	2	£76,770
<b>Easington District Carers Support</b>	For a part-time worker to support parents of children with disabilities in Easington, County Durham.	3	£75,565
<b>Gateshead Carers Association</b>	To employ a part-time finance officer and a part-time volunteer co-ordinator and towards the core costs of the organisation.	3	£72,946
<b>Ulverston Mind</b>	For the manager's salary of this organisation, which supports people with mental health problems in Ulverston and the surrounding rural area in Cumbria.	3	£70,422
<b>South Tees Advocacy in Mental Health Project</b>	To continue to support a free, independent and confidential advocacy service to people with mental health problems.	1	£69,000
<b>Bell View (Belford) Ltd</b>	To provide salary costs for a manager to develop care and support services for older people living in Northumberland.	2	£65,886
<b>Middlesbrough and Eston Methodist Circuit</b>	To continue to employ a manager for three years for the project which supports refugees and asylum seekers.	3	£60,461
<b>Greater Walker Community Trust</b>	Towards the salary costs of the organisation, which supports older people in the east end of Newcastle.	3	£60,000
<b>The Art Studio</b>	To continue to fund staff costs at the organisation in Sunderland which supports people with mental health problems.	2	£60,000
<b>Tin Arts Limited</b>	Towards a programme of training in the arts (which focuses on dance) for adults with learning disabilities who live in County Durham and Tyne and Wear.	3	£60,000
<b>Waddington Street Centre Ltd</b>	To employ a mental health development worker and to contribute towards core costs of the organisation in County Durham.	2	£58,866
<b>Live Music Now! North East</b>	To support concert tours over a three-year period, by young, professional musicians for older people and disabled people in the North East and Cumbria.	3	£54,000
<b>Mind in Gateshead</b>	Towards the core costs of the organisation, which supports people with mental health problems.	3	£53,800
<b>N.I.W.E. Eating Distress Service</b>	Towards core costs for this organisation which provides support for people experiencing eating distress in the North East.	3	£51,630
<b>Blyth Star Enterprises</b>	Towards a project which will improve the physical health of people with mental health problems in Blyth, Northumberland.	3	£48,471
<b>Durham Area Disability Leisure Group</b>	For the salary of a part-time project co-ordinator for the organisation which provides leisure and social activities for young people with learning disabilities.	3	£43,314

ORGANISATION	DESCRIPTION	YEARS	GRANT
South Shields Shopmobility	To continue to employ a co-ordinator to run a shopmobility scheme in South Tyneside.	2	£39,575
Newcastle P.R.O.P.S.	Towards the core costs of the organisation which supports the carers of substance misusers.	2	£29,178
Cheviot Supported Housing Ltd	For the salary of a child support officer to support victims of domestic violence in a refuge in south east Northumberland.	1	£28,186
PANAH	Towards the salary of the manager of this refuge for black and minority ethnic women fleeing domestic abuse in the North East.	1	£20,000
Northern Fells Rural Community Development Group	For two projects in rural Cumbria: the lend a hand group, which provides practical support to older and disabled people, and the benefits advice project.	3	£18,000
Allied Resource Community	Towards core funding for a tools refurbishment workshop staffed by people with mental illness and related disabilities in Middlesbrough.	3	£15,000
Postnatal Wellbeing (Cumbria)	Towards the core costs of the organisation, which supports mothers with postnatal illness and their families in South Lakeland and Barrow Districts.	1	£15,000
Bearpark Community Association	To bring professional arts practitioners to a group of adults with learning disabilities in Durham.	3	£14,700
Newcastle and Gateshead Arts Studio Ltd	To continue to deliver an outreach programme of arts work to people with mental health problems.	1	£14,000
N.E. Southern African Society	Towards the running costs of the organisation, which supports refugees and asylum seekers from Southern Africa.	1	£13,303
Real Lives: Real Choices	To support two self-advocacy groups in County Durham for people with learning disabilities who have high support needs.	2	£13,258
Newcastle Muungano Community Association	To provide the running costs of a sewing group to bring together African refugee and asylum seeker women and women from other communities based in the west end of Newcastle.	3	£10,269
Hart Gables	For a regional conference to raise awareness of domestic abuse in the lesbian, gay, bisexual and transgender communities.	1	£4,170
Lantern Club	Towards the costs of the social club, which supports older people who live in Hexham, Northumberland.	3	£3,000
<b>Basics Total</b>	<b>56 grants</b>		<b>£3,888,075</b>



ORGANISATION	DESCRIPTION	YEARS	GRANT
<b>Exploration</b>			
<b>Institute for Public Policy Research North</b>	For continuation funding to support the core work of ippr north, the only English think-tank based outside London.	3	£191,018
<b>Turning Point</b>	For the evaluation by Durham University of Connected Care, a new model of delivering health and social care services, which is being piloted in Hartlepool.	2	£145,752
<b>Berwick Citizens Advice Bureau</b>	To test in Northumberland a new approach to providing advice based on 'life events', focusing on bereavement.	3	£124,346
<b>The Derwent Initiative</b>	To support creative thinking, policy development and research into inter-agency work in the field of sexual offending.	3	£110,000
<b>Keyring – Living Support Networks</b>	To develop a community living co-operative in Newcastle for people with moderate and severe learning disabilities, which will provide a new model of support.	2	£104,715
<b>The New Economics Foundation</b>	To test a method of modelling local economic activity in two isolated rural communities in the North East.	3	£94,010
<b>Policy, Ethics and Life Sciences Research Institute</b>	For a three-year European programme to allow citizens in rural areas a bigger voice on the region's future.	3	£47,000
<b>Streetwise Opera</b>	Towards the production of 'Whirlwind', performed by homeless people from Newcastle and Gateshead, which will increase their confidence, education and employment opportunities and promote understanding of homelessness regionally.	1	£39,000
<b>Federation of City Farms &amp; Community Gardens</b>	To carry out a study in the North East and Cumbria of the impact and value of community farms and gardens.	1	£37,025
<b>National Energy Action</b>	To explore whether multi-fuel-burning stoves are a solution to fuel poverty in particular households by running a pilot scheme in the North East.	1	£25,750
<b>Tyne and Wear Museums</b>	To develop a project to test whether providing information in British Sign Language will encourage more Deaf people to use regional museums.	2	£25,000
<b>Community Action on Health</b>	To pilot and evaluate a programme to help non-English speakers and those with low levels of literacy in Newcastle to access health and community services and increase English language skills.	1	£14,676
<b>University of Sunderland</b>	Toward the costs of six seminars to raise the profile of the innovative domestic abuse research and practice currently being undertaken in the North East and Cumbria.	2	£14,636
<b>Exploration Total</b>	<b>13 grants</b>		<b>£972,928</b>

ORGANISATION	DESCRIPTION	YEARS	GRANT
<b>Better Sector</b>			
<b>Citizens Advice Bureau – Northern Region</b>	To support a comprehensive advice and information service for offenders and their families in the North East.	2	£171,078
<b>Redcar and Cleveland Voluntary Development Agency</b>	To provide a range of developmental and capacity building services to the voluntary sector.	2	£130,000
<b>Darlington Council for Voluntary Service</b>	Towards employing a funding advice worker and a volunteer co-ordinator.	2	£125,803
<b>2D</b>	To support a volunteer centre operating across Teesdale and Wear Valley in County Durham.	2	£117,551
<b>CACVS</b>	To provide continuation funding for the information and advice services throughout Cumbria.	1	£113,871
<b>Community and Voluntary Organisations Sedgefield</b>	Towards sustaining and developing a high-quality volunteer centre that supports voluntary and community groups in County Durham.	2	£112,258
<b>Sunderland BME Network</b>	To employ a development officer, provide administrative support and rent an office for the network.	2	£107,028
<b>Middlesbrough Voluntary Development Agency</b>	Towards the salary of the direct services manager.	2	£103,629
<b>Newcastle Healthy City Project Ltd</b>	To support a forum tackling health issues on behalf of black and minority ethnic community organisations.	2	£99,350
<b>Sunderland Centre for Voluntary Service</b>	To continue the funding development work.	2	£89,149
<b>Hartlepool Voluntary Development Agency</b>	Towards the core costs of the organisation supporting a wide range of activities in the voluntary sector.	2	£86,638
<b>North Tyneside Voluntary Organisations Development Agency</b>	To continue the funding adviser's post.	2	£83,402
<b>Age Concern Durham County</b>	Towards an intergenerational programme to develop an accredited training package and toolkit for practitioners.	2	£82,800
<b>BLISS Mediation Services</b>	To provide good-quality mediation services in the North East by providing training and sharing good practice.	2	£82,390
<b>Cumbria Youth Alliance</b>	Towards providing training and development opportunities for organisations working with young people.	3	£81,825
<b>European Structural Funds Voluntary Organisations Northern</b>	To contribute towards core costs of this agency, which supports voluntary and community organisations in the North East to apply for and manage European funding.	2	£80,000
<b>Sunderland South Forum</b>	To provide voluntary sector organisations with support and resources.	2	£80,000
<b>Focast</b>	To provide support to community associations in South Tyneside.	2	£77,609
<b>Mental Health Care</b>	Towards core costs for this mental health consortium in the North East.	3	£75,000



ORGANISATION	DESCRIPTION	YEARS	GRANT
<b>Chester-le-Street &amp; District CVS and Volunteer Bureau</b>	To provide ongoing support to a volunteer bureau in County Durham.	2	£68,251
<b>Sunderland Voluntary Sector Youth Forum</b>	Towards supporting voluntary sector youth provision.	2	£68,250
<b>Durham Rural Community Council (One Voice Network)</b>	Towards strategic development work to help communities develop consultation, representation and participation in local networks.	2	£65,592
<b>Gateshead Voluntary Organisations Council</b>	To fund the Community Accountancy Project, which will provide financial advice for new and existing voluntary organisations.	2	£64,800
<b>STRIDE (South Tyneside Ltd)</b>	To develop the funding advice service in South Shields.	3	£54,900
<b>Community IT Academy</b>	Towards providing IT support to organisations working in the North East.	1	£53,694
<b>Tynedale Voluntary Action</b>	To fund volunteer support and development in Northumberland.	2	£45,500
<b>Farringdon Jubilee Centre</b>	Towards capacity building at the community centre in Sunderland.	3	£45,000
<b>Voluntary Organisation Network North East (VONNE)</b>	To fund a consultancy for VONNE to enable it to define its role within the sector.	1	£35,250
<b>Older People's Forum North Tyneside</b>	For a part-time worker to support the forum's committee members.	1	£32,000
<b>Fourth Action</b>	To fund networking and partnership building for women's organisations across the North East.	2	£30,000
<b>Barrow &amp; District Council for Voluntary Service</b>	To continue to fund the advice, support and information service at the CVS in Cumbria.	1	£26,762
<b>FORGE</b>	To provide financial support and advice to residents' groups in Durham.	3	£15,000
<b>Royal Quays Community Trust</b>	To provide core costs for the community centre in North Tyneside.	1	£15,000
<b>Sunderland BME Network</b>	To create a strong and sustainable black and minority ethnic voluntary and community sector.	1	£15,000
<b>Relate North East</b>	To employ a quality and information systems officer.	2	£14,916
<b>North East Restorative Community Partnership (NERCP)</b>	To provide promotional materials and support the publication of a newsletter for all those working in prisons in the North East.	3	£14,700
<b>Women's Health Advice Centre</b>	To fund a series of training and support events throughout 2006, with the aim of strengthening the management and support structure of the organisation in Northumberland.	1	£14,326
<b>The Community Work Assessment Consortium for North East England</b>	To strengthen and develop the regional community development hub.	1	£13,060
<b>Regional Refugee Forum North East</b>	Towards the forum's work, aiming to influence policy and practice around integration in the North East.	1	£12,899
<b>Association of Charity Independent Examiners</b>	To run two courses in Middlesbrough and Cumbria to train examiners to help small charities with their annual accounts.	1	£12,236

ORGANISATION	DESCRIPTION	YEARS	GRANT
<b>Darlington and Durham County Racial Equality Council</b>	Towards a conference on equal opportunities which raises greater awareness of the diversity of the area.	1	£10,950
<b>Voluntary Organisation Network North East (VONNE)</b>	Towards continuation funding for a consultant to work on the Invest 2006 Campaign.	1	£9,684
<b>Gateshead Citizens Advice Bureau</b>	Towards the cost of two away days, a 50th anniversary celebration and some training.	1	£7,000
<b>R.E.S.P.E.C.T.</b>	To fund consultants to assist RESPECT in becoming a well-managed organisation successfully delivering mentoring programmes for young people in the Hartlepool area.	1	£5,600
<b>Sangini</b>	A contribution towards a programme of board development and strategic planning for this black and minority ethnic women's organisation in Sunderland.	1	£5,000
<b>South Tees Advocacy in Mental Health Project</b>	To appoint a consultant to support STAMP in devising a funding strategy.	1	£5,000
<b>Self-Injury Support in North Cumbria</b>	To provide mentoring support to an organisation in Carlisle, Cumbria.	1	£4,500
<b>North East Nightstop Agency</b>	To purchase some professional consultancy support.	1	£4,200
<b>South Bank Women's Centre</b>	To pay for a fundraising consultant for the women's centre in Middlesbrough.	1	£4,000
<b>Ouseburn Trust</b>	To improve policies and practices in order to obtain the Investing in Volunteers award for an organisation based in Newcastle.	1	£1,375
<b>Learning and support awards</b>	20 awards to help organisations address management or governance issues, or to visit and learn from similar organisations.	1	£35,090
<b>Better Sector Total</b>	<b>70 grants</b>		<b>£2,708,916</b>

## Aspiration

<b>English Heritage</b>	Towards the contemporary arts programme at Belsay Hall and Berwick Gymnasium Gallery, Northumberland.	3	£331,000
<b>Brinkburn Music</b>	Towards developing the festival over the next three years in Northumberland, Tees Valley and Cumbria.	3	£195,000
<b>The Bowes Museum</b>	To develop a programme of temporary exhibitions at the museum in County Durham.	3	£180,000
<b>National Glass Centre</b>	To support an international exhibition programme to raise the profile of the venue and the North East.	2	£170,000
<b>balletLORENT</b>	Towards the core costs of the organisation, based in Newcastle.	3	£160,000
<b>HMS Trincomalee Trust</b>	To provide capital and revenue costs for the HMS Trincomalee exhibition project in Hartlepool.	3	£157,500
<b>Tees Valley Arts</b>	To expand the organisation's work.	3	£157,400



ORGANISATION	DESCRIPTION	YEARS	GRANT
<b>Northumberland Strategic Partnership</b>	Towards public art projects in Northumberland.	1	£150,000
<b>Lake District Summer Music Ltd</b>	Towards the core costs of the organisation's international music festival in Cumbria.	3	£149,100
<b>Platform Projects</b>	Towards the core costs of an arts organisation and creative studio based in Newcastle.	3	£148,981
<b>Allenheads Contemporary Arts</b>	To core fund the organisation, based in Allenheads, Northumberland.	2	£132,369
<b>Sedbergh and District Arts and Heritage Trust</b>	To appoint a project manager to develop the Farfield Centre, Cumbria, as a Centre for Excellence in textile arts.	3	£120,000
<b>Northern Roots</b>	Towards the core costs of the Newcastle-based organisation, which runs festivals and events where audiences can enjoy a wide range of music performed by well-known musicians.	3	£105,000
<b>BALTIC Centre for Contemporary Art</b>	To support the core work of BALTIC, the Centre for Contemporary Art in Gateshead.	1	£100,000
<b>Kendal Brewery Arts Centre</b>	To fund an International Women's Festival at Brewery Arts Centre, Cumbria.	1	£100,000
<b>Théâtre Sans Frontières</b>	Towards the world premiere of 'Lipsynch' in Newcastle.	1	£94,325
<b>NTC Touring Theatre Company</b>	To continue the InterACT training programme for theatre practitioners who originate from, or who have completed their training in, the northern region.	2	£80,000
<b>Hatton Gallery</b>	To continue the development of the exhibition programme in Newcastle and to create a part-time audience development post.	3	£75,000
<b>The Samling Foundation</b>	Towards a production of <i>Don Giovanni</i> at The Sage, Gateshead.	1	£60,000
<b>Fold</b>	Towards an annual event that collects site-specific, artist-led projects, interventions and installations under one banner and places art into everyday life in Cumbria.	3	£54,000
<b>European Players</b>	To create an interactive theatrical piece through the Literary and Philosophical Society in Newcastle to attract new visitors and enhance current activities.	1	£47,000
<b>Bridge and Tunnel Productions</b>	To employ a marketing manager to promote the films produced by the North East-based organisation.	2	£46,735
<b>The Sedbergh Book Town Literary Trust</b>	Towards the Ideas Festival at Sedbergh, Cumbria.	1	£44,500
<b>Saltburn Artists' Projects</b>	To employ a co-ordinator to develop a series of artists' talks and workshops at the gallery in Redcar and Cleveland.	3	£43,500
<b>Jazz North East</b>	To develop 'on the outside', a festival of progressive jazz and improvised music held in Newcastle.	3	£33,000
<b>Matrix Art Projects Ltd</b>	Towards the Cumbria Live Art Exchange in Carlisle.	1	£30,000
<b>Kalapremi U.K.</b>	Towards a series of performances by south Asian artists in the North East.	1	£25,950

ORGANISATION	DESCRIPTION	YEARS	GRANT
<b>Tees Music Alliance</b>	Towards a professional development programme for young musicians based or working within Tees Valley.	1	£24,000
<b>Stanley Blues Ltd</b>	To develop the Stanley Blues Festival in County Durham, which is the largest free open-air blues festival in the country.	1	£20,000
<b>Bishop Auckland Choral Society</b>	Towards a performance of a specially commissioned oratorio celebrating Zubaran paintings at Auckland Castle, County Durham.	1	£19,000
<b>Newcastle Chinese Festivity Group</b>	Towards a project to celebrate Chinese New Year in Newcastle.	2	£19,000
<b>Falstone Parish Council</b>	Towards the construction of a sculptural community seating area, developed by Sunderland-based artist Colin Wilbourn in collaboration with the Falstone community.	1	£15,000
<b>Kielder Partnership</b>	Towards the construction costs of artist Wolfgang Weileder's Mapping Minigolf course at Leaplsh Waterside Park, Kielder, Northumberland.	1	£15,000
<b>ProudWords</b>	Towards development work for a gay and lesbian writing festival, celebrating the tenth anniversary of the organisation in 2007 throughout the North East.	2	£15,000
<b>Tyne and Wear Museums</b>	Towards an exhibition that will increase people's awareness and understanding of the hidden history of the slave trade in the North East.	1	£15,000
<b>VANE</b>	Towards a programme of exhibitions at the Vane gallery in Newcastle.	1	£15,000
<b>Whitley Bay Playhouse</b>	Towards the Whitley Bay Jazz Festival in North Tyneside.	1	£15,000
<b>South Lakes Development Trust</b>	Towards the cost of the festival in Windermere, Cumbria.	1	£14,500
<b>Arts Council England, North East</b>	Towards the cost of hosting the World Summit on Arts and Culture at The Sage, Gateshead.	1	£10,000
<b>City of London Sinfonia</b>	To support a performance of <i>A Midsummer Night's Dream</i> in Middlesbrough.	1	£10,000
<b>Pakistan Cultural Society</b>	Towards a programme of events in Newcastle highlighting south Asian artists.	1	£10,000
<b>Shoreline Films</b>	To provide specialised consultants to advise on the professional and creative development of the organisation, based in Barrow-in-Furness, Cumbria.	1	£5,000
<b>Sunderland Maritime Heritage</b>	Towards the purchase of 'MV Willdora', a historic ship and Dunkirk veteran in Sunderland.	1	£5,000
<b>SASRA, Music and Arts</b>	Towards bringing two major concerts to Egremont, west Cumbria.	2	£4,000
<b>Morpeth Music Society</b>	Towards the Society's concert season in Castle Morpeth, Northumberland.	3	£3,000
<b>Aspiration Total</b>	<b>45 grants</b>		<b>£3,223,860</b>



ORGANISATION	DESCRIPTION	YEARS	GRANT
<b>Capital</b>			
<b>Berwick-upon-Tweed Preservation Trust</b>	Towards the renovation of Dewar's Lane Granary, Berwick-upon-Tweed, Northumberland.	2	£350,000
<b>Northern Stage</b>	Towards the final stages of refurbishment of the former Playhouse in Newcastle.	1	£302,000
<b>Grizedale Arts</b>	Towards the conversion of a traditional Lakeland hill farm in Cumbria and surrounding land to create a custom-designed resource housing Grizedale Arts.	1	£250,000
<b>Teesside Environmental Trust</b>	Towards the new wild bird discovery centre in Saltholme, in the Tees Valley.	1	£250,000
<b>Live Theatre Company Limited</b>	Towards the additional costs of refurbishing of Live Theatre, Newcastle.	1	£200,000
<b>Theatre by the Lake</b>	Towards the extension of existing theatre buildings in Keswick, Cumbria.	1	£200,000
<b>Cobalt Studios Ltd</b>	To complete the renovation of the studios in Ouseburn Valley, Newcastle.	1	£165,585
<b>Barrow-in-Furness Borough Council</b>	Towards the refurbishment of Forum Twenty Eight in Barrow, Cumbria.	1	£165,000
<b>Littoral</b>	To purchase the farm buildings and surrounding gardens in Elterwater, Cumbria, where the artist Kurt Switters completed his final work.	1	£150,000
<b>36 Lime Street Studios</b>	Towards repairs and refurbishment of artists' studios in Ouseburn, Newcastle upon Tyne.	1	£120,000
<b>Sustrans Limited</b>	For the completion of a cross-border section of the National Cycle Network between Haltwhistle in Northumberland and Brampton in Cumbria.	1	£100,000
<b>Northern Print Studio</b>	Towards the relocation and refurbishment of the Northern Print Studios in Ouseburn, Newcastle.	1	£70,000
<b>Capital Total</b>	<b>12 grants</b>		<b>£2,322,585</b>

## Exceptional

<b>Newcastle Gateshead Initiative</b>	Towards the core costs of the Culture10 unit and its annual programme of events and festivals.	5	£3,000,000
<b>Newcastle Gateshead Initiative</b>	Towards Culture10 events in the North East.	1	£500,000
<b>Crisis UK</b>	To provide an 'Engagement' programme at Crisis Skylight Newcastle, which will enable homeless people to gain learning skills.	3	£300,000
<b>The Trinity Project</b>	To redevelop the Trinity site into a community centre for the Gosforth area of Newcastle.	1	£250,000

ORGANISATION	DESCRIPTION	YEARS	GRANT
<b>Policy, Ethics and Life Sciences Research Institute</b>	Towards providing new leadership in the involvement of diverse communities, especially those normally marginalised, in influencing decisions in the life sciences.	3	£175,000
<b>Crisis UK</b>	To build, fit out and equip a new centre to help homeless people in Newcastle.	1	£100,000
<b>The Alnwick Garden Trust</b>	To design and construct an orchard at Alnwick Garden, Northumberland.	1	£100,000
<b>The Centre for Search Research</b>	To provide office accommodation to further develop search and rescue training in the North East.	3	£20,000
<b>Centris</b>	Towards the voluntary and community sector research project.	1	£10,000
<b>South Shields Branch of The Durham Light Infantry Association</b>	Towards life-sized statues of two soldiers who were each awarded the V.C.	1	£2,500
<b>Exceptional Total</b>	<b>10 grants</b>		<b>£4,457,500</b>

## Loans

<b>Community Loan Fund for the North East</b>	To increase its lending to the voluntary and community sector in the North East.	5	£300,000
<b>Northern Youth Venture Fund</b>	To on-lend to existing or new-start business operating in deprived areas in the North East.	5	£250,000
<b>Street North East</b>	Towards on-lending to micro-enterprises operating in the North East.	5	£250,000
<b>Great North 2000 Credit Union</b>	To help members consolidate expensive finance arrangements.	5	£125,000
<b>Wearside First Credit Union</b>	To provide additional lending capacity to finance a low-cost loan product to expand the membership of the credit union in Sunderland.	5	£75,000
<b>Greater Morpeth Development Trust</b>	An interest-free loan towards refurbishment of a building in Northumberland.	2	£60,000
<b>Castle Street Centre Association</b>	Towards the purchase of a community building in South Lakeland, Cumbria.	5	£40,000
<b>Great North 2000 Credit Union</b>	To purchase computer equipment for an employees' credit union operating in the North East.	5	£30,000
<b>Loans Total</b>	<b>8</b>		<b>£1,130,000</b>

## Grand Total

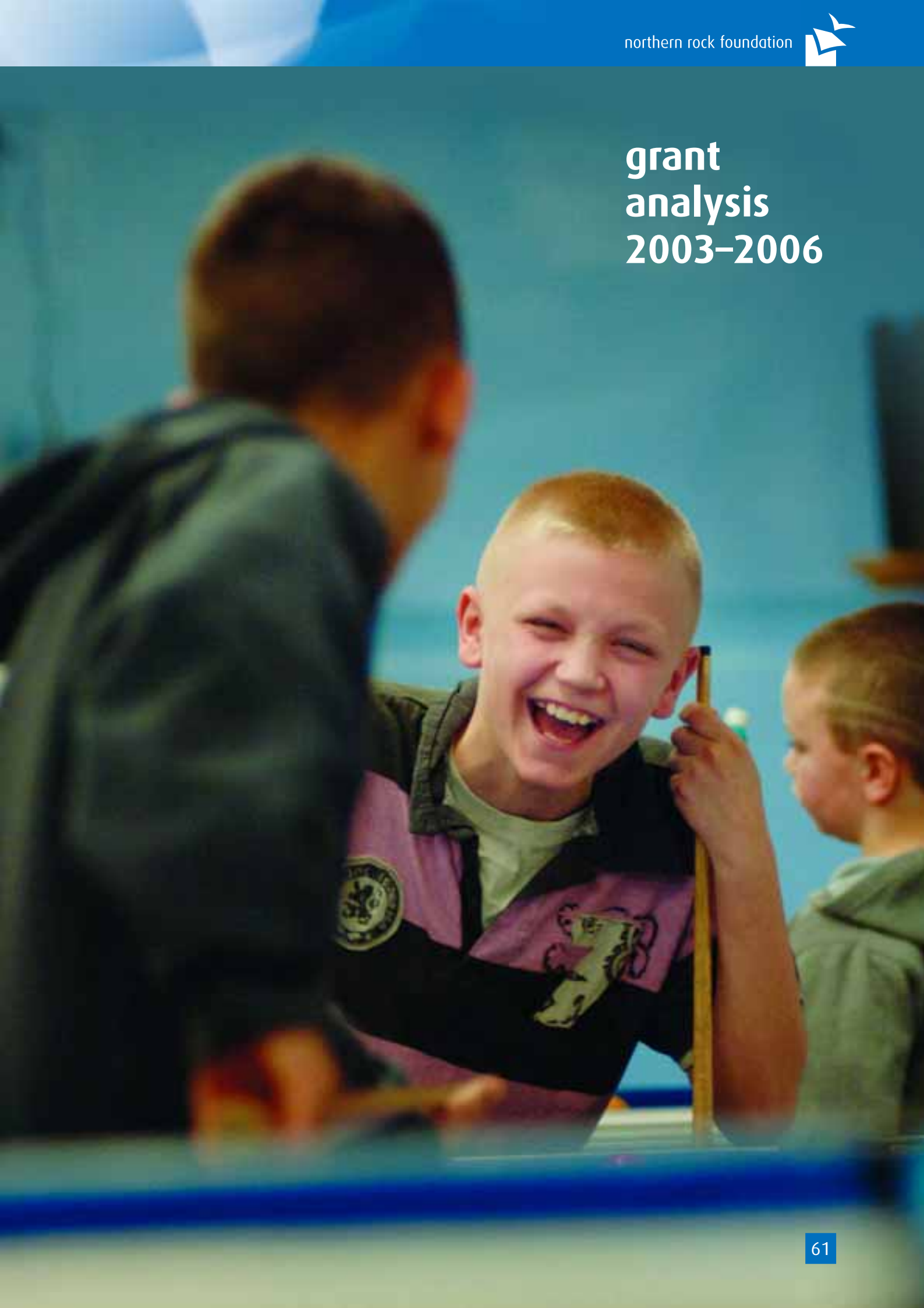
**360 grants and loans**

**£28,236,728**

*Northumberland Association of Youth Clubs, funded under the Better Sector programme in 2006. © Simon Veit-Wilson*



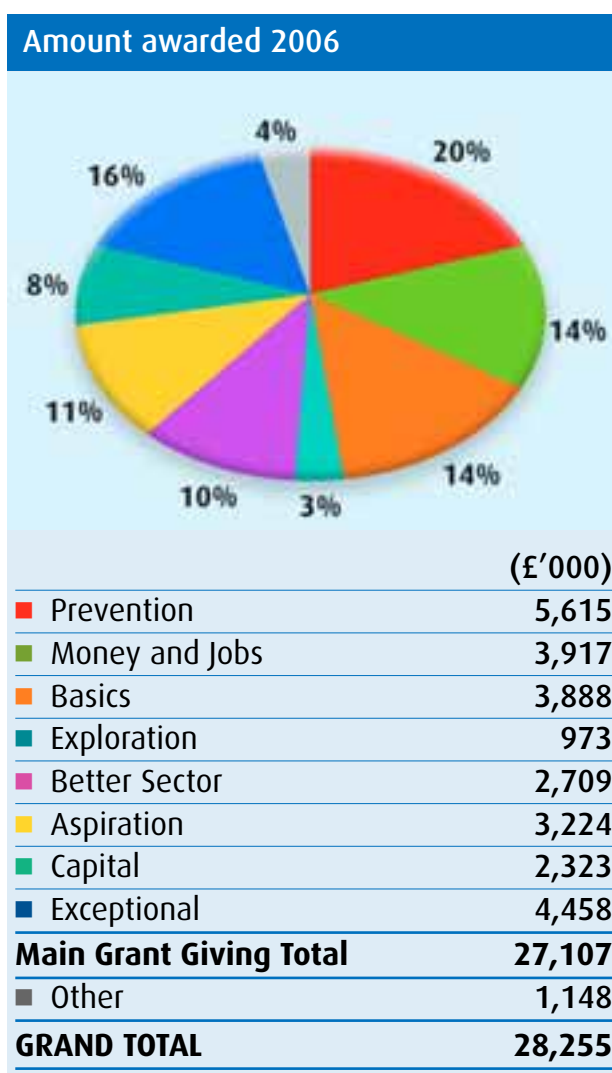
# grant analysis 2003–2006



## Grant analysis 2003–2006

The number of applications has reduced each year as applicants have become familiar with our priorities. The slight drop in eligibility in 2006 was possibly due to programmes ending and some applicants submitting proposals without proper consideration. The success rate of eligible applications in 2006 was, however, higher than in the previous two years.

By pursuing our policy of funding fewer applications better, the number of awards has not increased in line with our total grant-making expenditure. Although we awarded more grants in 2006, the average grant has increased year on year from £55,000 in 2003 to £77,000 in 2006.



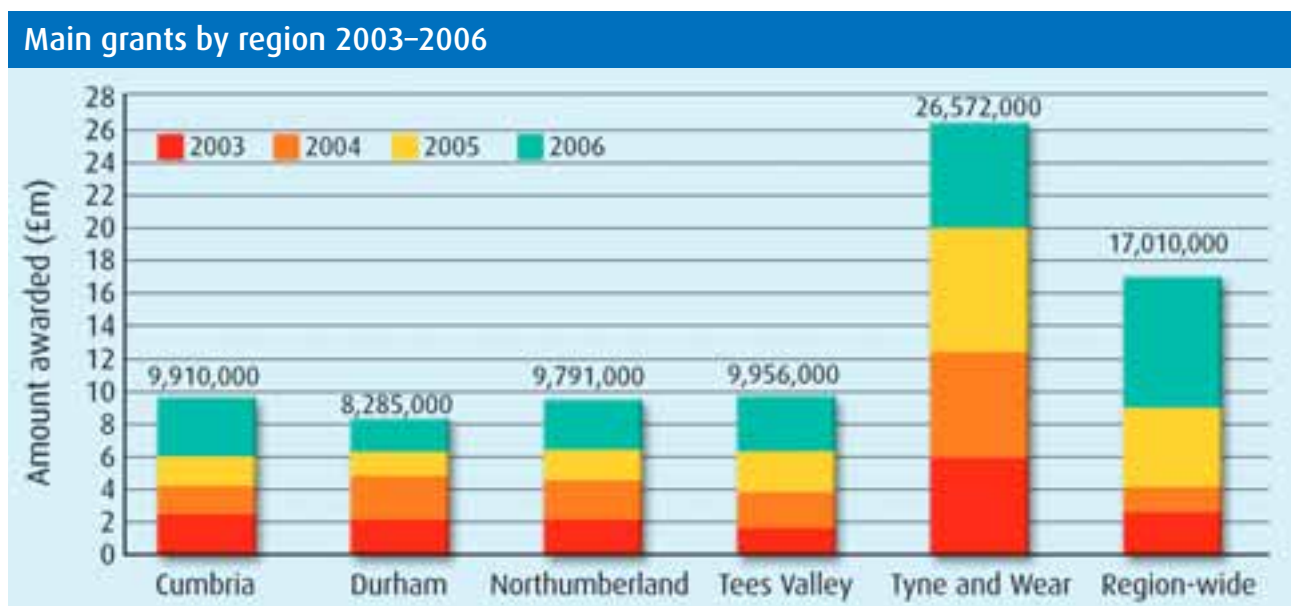


Of our total budget, 86% has been spent through the main grants programmes. The biggest single grant programme was Prevention which accounted for 20% of the total. However, our two culture programmes together represent 22% of the total approved by Trustees, highlighting our major investments in the arts and heritage in particular. 'Other' comprises awards made by Trustees through the staff matched giving scheme and the Northern Rock plc discretionary fund.

Approved amounts by grant programme and other activities						
Programme	2003	2004	2005	2006	4-year total	% of amount awarded
	(£'000)	(£'000)	(£'000)	(£'000)	(£'000)	
Prevention	3,866	4,014	4,987	5,615	18,482	20
Money and Jobs/Regeneration	2,364	3,084	2,791	3,917	12,156	13
Basics	3,324	2,960	3,237	3,888	13,409	14
Exploration	546	458	720	973	2,697	3
Better Sector	1,726	1,461	2,153	2,709	8,049	8
Aspiration	2,568	2,558	2,984	3,224	11,334	12
Capital/Buildings to Inspire and Delight	2,318	2,249	2,775	2,323	9,665	10
Exceptional	204	520	550	4,458	5,732	6
<b>Main Grant Giving Total</b>	<b>16,916</b>	<b>17,304</b>	<b>20,197</b>	<b>27,107</b>	<b>81,524</b>	<b>86</b>
Special Initiatives	1,838	8,173			10,011	10
Tsunami			500		500	1
Other	415	385	510	1,148	2,458	3
<b>Grand Total</b>	<b>19,169</b>	<b>25,862</b>	<b>21,207</b>	<b>28,255</b>	<b>94,493</b>	<b>100</b>

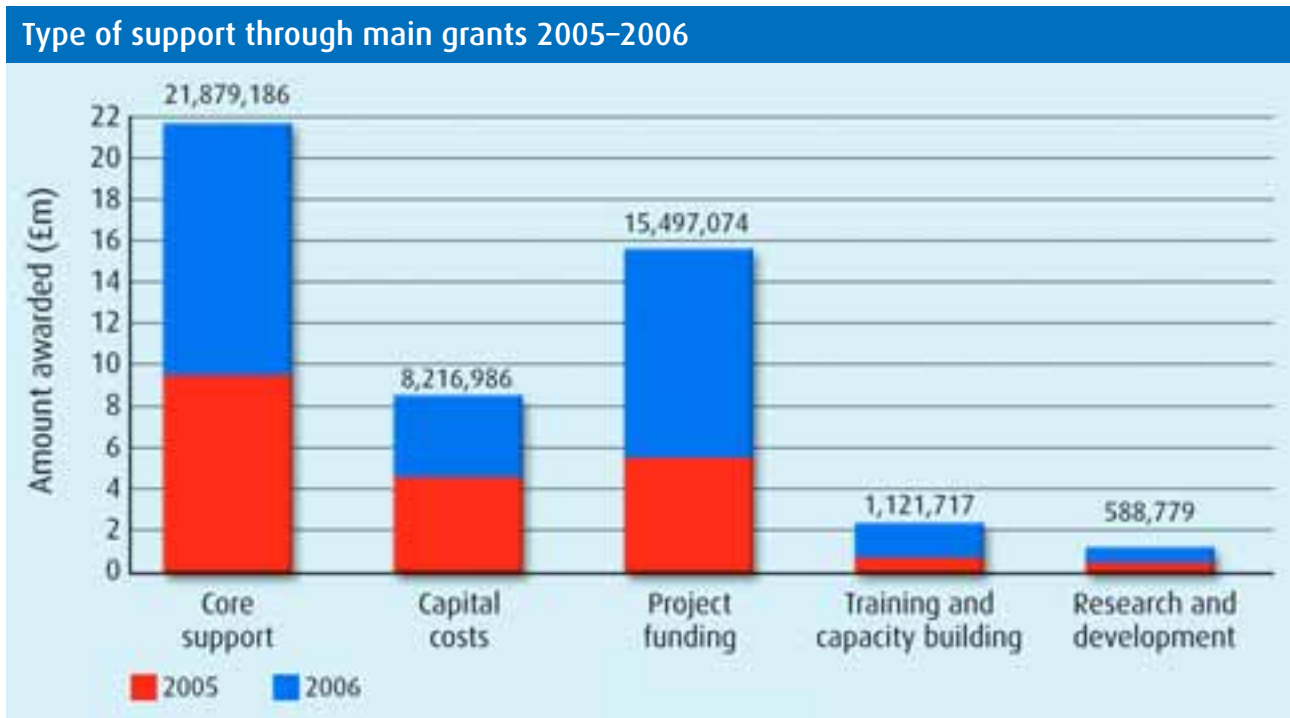
Over the past four years in total, we have spent the biggest proportion of our resources in Tyne and Wear; this makes sense as it has over a third of the North East and Cumbria’s population. But in 2006 for the first time we spent the largest proportion of funds in one year on activities that benefit more than one of our sub-regions (shown in the charts as ‘region-wide’). We’ve increased the proportion of our grant-making in the Tees Valley from 8% in 2003 to 14% in 2006, but Durham continues to receive only around 7% of our funds, and a lower amount per head than other sub-regions.

2006 main grants approved by region and per capita (‘Region-wide’ refers to grants that benefit people in more than one county in our area).						
Geographical area	Amount approved 2006 (£’000)	Number of grants	% of amount approved (%)	Success rate of eligible applications (%)	Population (2005 mid-year estimate)	Amount approved per capita (£)
Cumbria	3,662	53	14	63	498,900	7.34
Durham	1,938	40	7	53	499,800	3.88
Northumberland	3,330	43	12	67	311,300	10.70
Tees Valley	3,789	57	14	60	652,100	5.81
Tyne and Wear	6,482	95	24	52	1,095,200	5.92
<i>Region-wide</i>	<i>7,906</i>	<i>64</i>	<i>29</i>	<i>65</i>	<i>3,057,300</i>	<i>2.59</i>
<b>Grand Total</b>	<b>27,107</b>	<b>352</b>	<b>100</b>	<b>59</b>	<b>3,057,300</b>	<b>8.87</b>

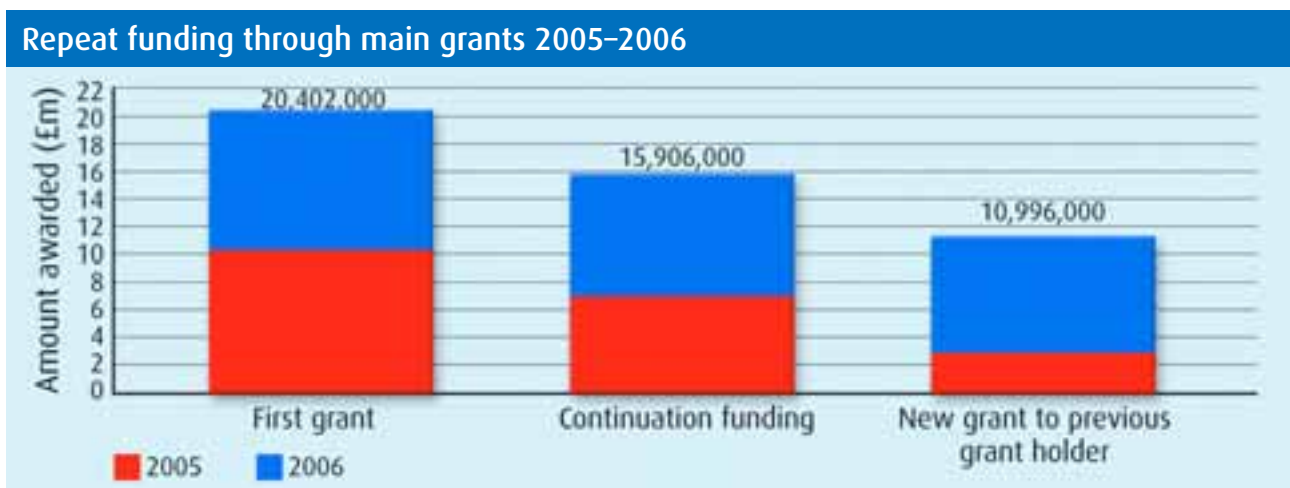




In 2005, we altered the way we categorise the type of support we offer (core costs, project funding, training etc.), so the table below only lists information for that year and the last. It shows that the majority of our funding is invested in organisations' core activities, with the second biggest amount spent on specific projects.

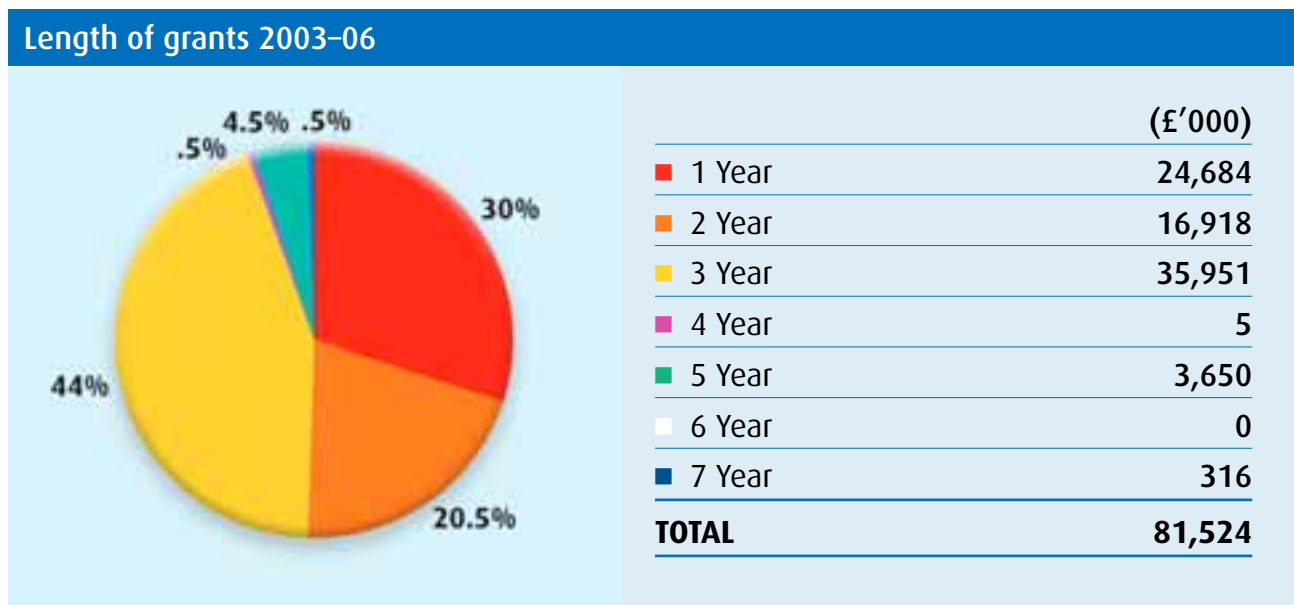


In 2005, we also introduced a new way of analysing whether grants were made to organisations that were new to us, for continuing work we'd previously funded, or for supporting a previously funded organisation in a new way. Again, the table below shows these figures for the past two years. It shows that we have increased the amount we invest in organisations with whom we have a prior relationship, and in 2006 we gave nearly £9 million specifically to continue previously funded work.



Our statistics show that three-year grants make up the greatest proportion of our funding total in each year. However, this is in the context of the amount of repeat funding we do. Although we have made some grants for between four and seven years, they remain few and far between. The figures for one-year grants, although large, are always disproportionate because we invest heavily in capital projects.

**Rob Williamson**





# 2006 summary financial statements

*Bliss Mediation in North Tyneside, funded under the Better Sector programme in 2006.  
© Simon Veit-Wilson*



# 2006 summary financial statements

## Statement of Financial Activities

(incorporating an Income and Expenditure Account) for the year ended 31 December 2006

	Total funds 2006 £'000	Total funds 2005 £'000
<b>Incoming Resources</b>		
Covenant from Northern Rock plc	31,337	24,706
<i>Incoming resources from generated funds:</i>		
Investment Income	1,395	1,231
<i>Other incoming resources:</i>		
Other Income	52	45
<b>Total Incoming Resources</b>	<b>32,784</b>	<b>25,982</b>
<b>Resources Expended</b>		
<i>Cost of generating funds:</i>		
Investment management costs	61	55
<i>Charitable activities</i>	28,785	21,401
<i>Governance costs</i>	82	68
<b>Total Resources Expended</b>	<b>28,928</b>	<b>21,524</b>
<b>Net Income/(Expenditure)</b>	<b>3,856</b>	<b>4,458</b>
<b>Other Recognised Gains and Losses</b>		
Realised gain on Investments	63	149
Unrealised gain on Investments	947	1,674
	<b>1,010</b>	<b>1,823</b>
<b>Net Movements in Funds</b>	<b>4,866</b>	<b>6,281</b>
Balances brought forward 1 January	31,302	25,021
<b>Balances carried forward 31 December</b>	<b>36,168</b>	<b>31,302</b>

All of the above results are derived from continuing activities.

The Trustees consider that all of the Foundation's funds are unrestricted.



## Balance Sheet

at 31 December 2006

	2006 £'000	2005 £'000
<b>Fixed Assets</b>		
Investment in Northern Rock plc	–	–
Tangible Fixed Assets	1,054	1,032
Investments under fund management	19,145	17,835
Programme-related investments	3,940	3,460
	<b>24,139</b>	<b>22,327</b>
<b>Current Assets</b>		
Debtors	16,762	10,085
Short-term deposits	24,913	25,983
Investments	6	5
Cash at bank and in hand	139	117
	<b>41,820</b>	<b>36,190</b>
<b>Creditors:</b> amounts falling due within one year	(20,560)	(22,444)
<b>Net Current Assets</b>	<b>21,260</b>	<b>13,746</b>
<b>Total Assets less Current Liabilities</b>	<b>45,399</b>	<b>36,073</b>
<b>Creditors:</b> amounts falling due after more than one year		
Grants authorised and not yet paid	(9,231)	(4,771)
<b>Net Assets</b>	<b>36,168</b>	<b>31,302</b>
<b>Unrestricted Funds</b>		
General Reserve	33,537	30,125
Revaluation Reserve	2,631	1,177
<b>Income Funds</b>	<b>36,168</b>	<b>31,302</b>

The above information is a summary of the financial transactions of the Foundation for the year ended 31 December 2006 and does not purport to be full or audited accounts. Our auditors PricewaterhouseCoopers LLP have given an unqualified audit report to the accounts, which are available to download from our website [www.nr-foundation.org.uk](http://www.nr-foundation.org.uk) or by contacting Alison Graham at our office.

The financial statements were approved by the Trustees on 13 March 2007.

## Trustees and staff

### Trustees

Leo Finn (Chair)  
*resigned January 2006*

Alastair Balls (Chair)  
*appointed January 2006*

David Chapman

Barbara Dennis  
*resigned March 2007*

David Faulkner

Tony Henfrey

Charles Howick

Christopher Jobe

Lorna Moran

Frank Nicholson

Dorothy Russell  
*retired December 2006*

Julie Shipley

Sally Thomas  
*appointed January 2007*

### Staff

Fiona Ellis  
*Foundation Director*

Anne Burleigh  
*Deputy Foundation Director/  
Director of VCS Training and  
Development*

Rob Williamson  
*Director of Policy and  
Communications*

Alison Graham  
*Director of Finance and  
Resources/Company  
Secretary*

*From left: David Faulkner, David Chapman, Alastair Balls, Dorothy Russell, Charles Howick, Julie Shipley, Tony Henfrey, Chris Jobe.*





From left: Richard Walton, Caroline Percy, Anne Burleigh, Carol Meredith, Jo Woolley, Penny Vowles, Louise Telford, Sarah Curran, Ruth Mansfield, Fiona Ellis, Alison Graham, Cullagh Warnock, Sue Vaughan, Susan Young, Susan Leonard, Hannah Stapley, Kerry Gent, Sara Clark, David Allan, Rob Williamson. Photos: © Simon Veit-Wilson

Anji Sowerby  
Finance Manager  
(maternity cover for  
Alison Graham)

Susan Leonard  
Office Manager

Pauline Johnson  
Programme Manager

Louise Telford  
Programme Manager

Sue Vaughan  
Programme Manager

Penny Vowles  
Programme Manager

Richard Walton  
Programme Manager

Cullagh Warnock  
Programme Manager

Sara Clark  
Programme Officer  
(from December 2006)

Pete Barrett  
Programme Officer  
(from February 2007)

Hannah Stapley  
Policy and Research Officer

Ruth Mansfield  
Directors' PA

Jo Woolley  
Media and Communications  
Assistant

Lisa Coultas  
Programme Managers' PA  
(until August 2006)

Rachel Kyle  
Programme Assistant  
(from January 2007)

Helen Sutcliffe  
Programme Assistant  
(from April 2007)

Wendy Daglish  
Grants Administrator

David Allan  
IT Administrator

Steph Hutchinson  
Finance Assistant  
(to October 2006)

Caroline Percy  
Finance Assistant

Susan Young  
Finance Assistant

Shirley Blenkinsop  
Senior Administration  
Assistant (from January 2007)

Carole Rock  
Administration Assistant

Kerry Gent  
Administration Assistant  
(from August 2006)

Sarah Curran  
Administration Assistant  
(from September 2006)

Phyllida Shaw  
Rock Reports and Review  
journalist

Carol Meredith  
Freelance grants assessor

# Programmes and activities from 2007

## Grant programmes

- **Money and Jobs** Helping disadvantaged people and communities to increase their assets, income and economic activity.
- **Independence and Choice** Giving people with mental health problems, people with learning disabilities, older people and carers a choice of excellent services that help them to become or remain independent.
- **Strong and Healthy Communities** Strengthening people's well-being through community and physical activities, improving local environments and by helping them get healthy, fresh food.
- **Building Positive Lives** Helping people who lack self-confidence or motivation, or who face discrimination, to have the individual support they need to lead more positive and fulfilling lives.
- **Safety and Justice** Reducing the incidence and impact of domestic abuse, sexual violence, prostitution, child abuse and hate crimes, by investing in better support for victims.
- **Culture and Heritage** Inspiring, enjoyable and diverse culture programmes and events that raise our region's profile and make it a better place for everyone to live and enjoy life.
- **Better Buildings** Investing in improved buildings for cultural organisations and for voluntary and community groups.

## Other activities

- **Policy** work informs and influences the environment in which the activities we support take place. As a neutral body we also provide independent research and analysis, and space for organisations to learn from each other.
- **VCS training and development** aims to increase the effectiveness of the voluntary sector through courses, capacity building support and investments in its infrastructure.
- **Special initiatives** concentrate on particular issues in depth. They allow us to develop work and test new approaches alongside evaluation and advocacy of emerging good practice.
- **Loans** and other investments provide alternative tools for supporting charitable activities.
- The **Northern Rock Foundation Writer's Award** is one of the UK's largest literary prizes. It recognises the past and potential work of a writer and then supports them for three years.

More information about all aspects of the Foundation's work can be found on our website [www.nr-foundation.org.uk](http://www.nr-foundation.org.uk)



*A Way Out in Stockton-on-Tees, a recipient of grants from the Prevention programme in 2004, 2005 and 2006. © Simon Veit-Wilson*



**Registered Office:**

Northern Rock House, Gosforth  
Newcastle upon Tyne NE3 4PL

**Registered Charity:**

Charity Commissioners' Reference Number  
1063906

**Company Limited by Guarantee:**

Registered Number 3416658

**Independent Auditors:**

PricewaterhouseCoopers LLP  
89 Sandyford Road  
Newcastle upon Tyne NE1 8HW

**Bankers:**

Lloyds Bank plc, Lloyds TSB, City Office  
PO Box 72, Bailey Drive  
Gillingham Business Park, Kent ME8 0LS

Northern Rock plc, Northern Rock House  
Gosforth, Newcastle upon Tyne NE3 4PL

**Solicitors:**

Ward Hadaway Solicitors, Sandgate House  
102 Quayside, Newcastle upon Tyne NE1 3DX

**Investment Advisor:**

Group Treasury, Northern Rock plc  
Northern Rock House, Gosforth  
Newcastle upon Tyne NE3 4PL

**Investment Managers:**

Barclays Wealth Limited, Cross House  
Westgate Road, Newcastle upon Tyne NE1 4XX

Produced by Gainford Design Associates  
[www.gda-design.co.uk](http://www.gda-design.co.uk)

Printed by Statex Colour Printers  
[www.statex.co.uk](http://www.statex.co.uk)

This report has been printed on Accent Eco White a 75%  
recycled fibre sheet supplied by G F Smith Paper Company

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